SENATE MINUTES
YOUNGSTOWN STATE UNIVERSITY
F\%iday, October 6, 1972
PRESEMT: Mr. LIvosky, Mr. Pejack, Mr. R. Jones, Mr. Deiderick, Mr. Flad, Mr. Rost, Pr. Barsch, Mr. O'Neill, Mr. J. Lucas, Mr. Ives, Ms. Morris, Mr. Iozmak, Mr. Fisher, Mr. Snyder, Mr. DeGarmo, Jr., Mr. Sumpter, Mr. J. Foster, Mr. Swan, Mr. Muntean, Mr. Looby, Mr. Kill, Mr. Ringer, Miss Boyer, Mrs. Mackail, Mr. Parm, Mre, Saulino, Mr. [aris, Mr. Montgomery, Mr. Letchworth, Kr. Richley, Mr. Mllon, Mr. Tarantine, Mrs. Smith, Mr. Scriven, Mr. Almond, Mr. furd, Mr. von Ostwalden, Mr. Spiegel, Mr. Foldyafy, Mr. Cohen, Mrs. Mieni, Mr. Hahn, Mr. Miller, Mr. Abran, Mrs. Hotcheiss, Mr. Harris, Jr., Mr. Ellis, Mr. Wales, III, Mr. Greenman, Mr. Bright, Mr. Bertelsen, Mr. Rishel, Miss Hakojarvi, Mr. Hoops, Mr. Zaccaro, Mr. Slavecki,
 Mr. Laitana, Mr. Behen, Mr. Currar, Mrs. Braden, Mr. Vananan, Mr. Baldino, Jr., Mr. Bronstrup, Mr. Raridon, Miss Mead, Mr. Hanzely, Miss Sterenberg, Mrs. Budge, Mr. Could, Mr. Aurand, Mr. Naberezny, Mrs. Dykema, Mr. Toskas, Mr. Lareae, Mr. Rondy, Mr. DiRusso, Mr. Betres, Miss Cannatti, Mr. Sinko, Mr, Shuster, Mr. Krill, Mrs. Foley, Mr. Paraska, Miss DeCapita, Mrs. Kennedy, Mr. Blue, Mr. Elser, Mr. Van Zandt, Mr. Hotchkiss, Mr. Eohlewan, Mr. Earihart, Mr. Slavin, Mr. Roberts, Mr. Satre, Mr. G. Jones, Kr. Sisar, Mr. Katz, Mr. Kramer, Mr. Kessler, Miss Jonkins, Vice President Coffelt, Vice President Rook, Vice President Edgar, and President Pugsloj.

NOTS: Appended to these Minutes are the following:
APPEDDIX I =- REPORT OF THE AD KOC COMMITTEE ON APPOINTMENT AHD TEMURE OF DEPARTMENTT CHAIRMEN

APPENDIX II .- $\begin{aligned} & \text { REPORT TO SENATE BY ACADEMIC AFYAIRS COMMITTEE - } \\ & \text { PROPOS CHANGE I N GRADING PRACTICS FOR SUPERVISED } \\ & \text { STUDENT TEACHING AND PROFESSIONAL LABORATORI EXPERIENCES }\end{aligned}$
APPENDIX III .. VECHANICS OF EVALUATING FIETD EXPbRTENGES IN EDUCATION by Visitor Dr. Wilbert Hammack, Director as Student Teaching in School of Exucation

##  PROPOSED GRADE GHNGR CONCERNING REPEATE COURSE GRADIS AND CALOULATION GF Q.P.A. (QUALITY POINT AVERAGE)

The President called for appropal of the minutes of the previous Senate meeti: © (Friday, June 2, 1972). There being no corrections, additions or modifications the President then declared thoae dinutes approved as distributed,

PRESIDEAT PUCSLEI: Remariced on the new Seating Arrangement in the Senate,
All who are seated in the first eight (8) rows are members of the Senate on th voting privileges; visitors are requested to seat themselves in the last two (2) rows.

This is at the request of the senate Executiv Committee,
(CONT'D. NEXT PAGE)

SENATE MTNUTES CONT'D.: (Friday, October 6, 1972)
APPOINTMENT GF PARLTAMENTARIAN FOR 1972-73:
Mra. Christine Dykema confessed she wanted to give someone else an opportunity to share in the Parliamentary responsibilities, but in $\gamma 1$ or of her vast experience and the satisfaction that the Senate body expressed so eloquently when she said she would like to be relieved of her duties Mrs. Christine Dyy has consented to continue as Parliamentarian for this academic year,

At the request of the Senate Executive Comaittee Mrs. Dykana is seated on the platform where she can be most easily heard by the Senate,

## REPORT OF CONSTITUTION AND BHAWS COMMIIEE (Dr. David Beher)

Dr. Behen stated his report would be in two (2) brief parts as follows:
I. Statement of the Committee's work during the Summer;
II. Statement of the Committee's plans for the current Quarter.

I -. During the summer a subcommittee of the Comnittee, Dr. Jack Foster, Chairman, prepared a revised draft of the Constitution and a revised draft of the Bylaws, to bring these instruments up-to-date.

The new editions of the Constitution and Bylaws were reviewed and approved by the whole Committee, some additional changes being made, and the new editions of the Constitution and Bylaws have now been distributed.

NOTE: (If more copies of the Constitution and Bylaws are needed the Secrotary of the Senate has them - Rom 523 Lincoln Building, Ext. 302).

Rather than take the time of the Senate to note and explain in detail each of the changes incorporated in the new drafts-and these changes can rather easily be discerned by a comparison of the old and new drafts-mpr. Behen noted the guiding principles followed by the subcomaittee, and the whole committee, in preparing the new draits:

1) A 11 changes effected by formal amendment of the Constitution and the Bylaws have been incorporated;
2) Editorial changes have been made in the language of various provisions to make them conformable to changed conditions.

Principally, these minor emendations have been necessitated by the fact that the University Senate, originally composed entirely of Faculty members, now contains non- $\mathrm{F}_{\mathrm{A}} \mathrm{cul}$ ty (i.e., student) members; in several places wordings applicable to a Sanato body of the original type have required modification to be applicable to a body of the present type.
3) One discrepancy was discovered betwoen a provision of the Constitution (Article III, Section Lb) and a Section of the Bylaws (Bylaw II, Section 3d), and here the wording of the Bylaws was altered so that, without changing the established practice, the two instruments were harmonized.
4) The Bylawa were renumbered in I, II, III---order, the old ordar having been destroyed by deletions and additions.

Dr. Behen stated, in closing this part of the report, that he wished to take specific note of, and express appreciation for, the assistance rendered the $S u-$ Committee by one of the Constitution and Bylaws Committee members, Dr. Irwin Cohen. H also stated, on behale of the Subcomaittoe and the whole Comittes to state we W111 be more than happy to correct any errors of conmission or omission you discover we have made in carrying through the revision process,
II. Statement of the Committee's Plans for the Current Quarter:

The 1972-73 Committee has arranged for its initial, organizational meeting next week,

In addition to the selection of Chairman and Secretary of the Cormittee, we will start compiling items of agenda, We have already tentatively placed on the agenda of this year's work the following:

1) Drafting of a Proposal to cover adequately the problem of the effect of leaves-of-absence on eligibility for Senate membership and service in the Senate.
2) Consideration of the question of proxy voice and proxy vote in the Senate, and at meetings of Senate committees, when a member is unable to attend Senate sessions or comittoe meetings under certain circumstances.
3) The drafting of a Proposal for regular constitutional provision of election of student members to the Senate.

The Comittee wishes to assure the Senate, the members of Senate committees, and individual members of the University body that we will ge serious consideration to all matters, falling within our area of responsibility, that are submitted to us.

DR. PUGSLEY: This Constitution as it has now been prepared requires no specific adoption in this form since it merely reflects the other changes that have been previously authorized?

DR. BEXEN: That is correct.
The precedent has been set in the past with previous revisions; for the Comittee here simply put in order those changes which the Senate body had passed.

DR. PUGSLEY: This then becomes the official document $2 s$ of this time. (Constitution of the Faculty of Youngstown State University; Bylaws of the Constitution of the Faculty of Youngstown State University -- Dated: September 1972)

REPORT OF SENATE EXBCUIIVE COMMITTEE: (Dr. Esther Niemi)
Dr. Niemi reported:
In February 1971, a t the request of one of our faculty members, the Senate Executive Committee appointed an Ad Hoc Committee to study the method of Appointment and Tenure of Department Chairmen.

The Ad Hoc Committee consisted of the following members:

## CHAIRMAN: Anthony Stocks

Margaret Braden
Theodore Chrobak
William Hanks
Robert R. Hare
Joel Henkel
Matthew Siman
Mark Walker
The Ad Hoc Committee completed its report on May 25, 1972. We thank the Committee for the time and effort expended in this particular study, and since it has completed its study, we hereby dissolve the Ad Hoc Committee.

Its report, in its entirety, will be attached to the Mimutes of this Senate meeting for your information and perusal.

REPORT OF ACADEMIC AFFAIRS COMMITIEE (Dr. Victor A. Richley)
As members of the Senate may remember the last Senate meeting was beld Friday, June 2 and was torminated due to a lack of a quorum,

At the time the meeting was terminated the matter under consideration was the Proposal by the Academic Affairs Committee to consider revising the grading system 2s it applied to five (5) courses made available by the School of Education.

At that time the Academic Affairs Committee was also prepared to recommend to the Senate a change in the calculation of the quality point average when repeated courses were involved,

Since that time the Chairmanship of the Acadamic Affairs has passed on to Dr. Eerl E. Eminhizer who would ordinarily be here with you today,

Most of the work, however, on the two (2) Proposals to be brought before you today fas done during the Spring Quarter and Dr. Eminhizer asked me to be here to bring it to you.

## NOTE: SEE APPENDIX II -- REPORT TO SENATE by THE ACADEMC AFEAIPS COMMITTEE FOR PROPOSED CHANGE IN GRADING PRACTICES FOR SUPERVISED STUDENT TEACHING AND PROFESSIONAL LABORATORY EXPERIENCES

The new system would result in the assignment of one of the following symbols:
"CR"--To indicate satisfactory completion
" $\mathrm{NC}^{\mathrm{n}}$--To indicate unsatisfactory completion
"W"---To be used as currently specified
"I"---To be wed as currently specified
To those students enrolled in the following courses:
Education 704--Professional Laboratory Experiences: 7igh School
Education 705--Professional Laboratory Experiences: Elementary
Education 841--Supervised Student Teaching: Elementary
Education 842--Supervised Student Teachings High School
Education 843--Supervised Student Teachings Special Field and Special Education Education 860--Supervised Student Teaching: Educable Meatelly ioterded

Floor yielded, by consent of the President, to visitor Dr. Wilbert Hamek, Director of Student Teaching in School of Education,

Text of Dr. Hamnack's remarks in APPENDIX III. Brief sumany as follows:
The evaluation of a student teacher on 31 criteria iters must be made by not less than two (2) (but frequently by four (4) or more) supervisory persons working out of two different institutions--the University and a Pubilc/Private School System.

The cooperating school systems have extremes of resources, vary across 2 broad spectrum of educational philosophies, have clients with very diverse cultural backgrounds representing differing needs and attitudes, The evaluation report of student teachers is not a summative fact drawn out of these variables, but a communicative report of a developmental process. To measure extent and accuracy of cognitive learnings is relatively uncomplicated as is assessment of psychomotor skills, but in the affective and conative domains which are constantly evolving in an interaction process of human development, evaluation is complicated mechanics.

MOTION: Dr, Victor A, Richley moved on behalf of the Academic dffairs Committee Senate approval of the following Motion:
A Crodit/No Credit (CR/NC grading system is to be implemented) for courses:
Education 704 and 705--Professional Lab Experiences and Education 841, 842, 843 and 860 -student Teaching, The student grade card for these courses will show only one of the symbols: CR, NC, W or I.
Seconded.

Dr, Pugsley: Your Motion does not specify a time when this would become effective?
Dr. Richler: This Quarter, if at all possible, if it passes.

AMENDMENT TO MOTION: Dr. Irwin Cohen moved to Amend the Motion on the ON THE FLOOR : floor by substituting for MCR", "NCN, HWM, and "I", simply Credit/No Entry. Seconded,

A ENDMENT TO THE: Dr. Bronstrup moved that we Amend Dr. Cohen's AMENDMENT : Amendment to include the "Incomplete".

The Amendment to the imendment now reads:
Credit/No Entry and Incomplete.
Seconded,
AYES HAVE IT. AMENDMENT TO AMENDMENT PASSED. (SEE BELOW)

QUESTION CALIED FOR. This is the Amendment to the Amendment. It relates to the inclusion of 'Incomplete'. AYES HAVE IT. AMENDMENT TO AMENDMENT PASSED.
(CONT'D. NEXT PAGE)

SENATE MINUTES CONT ID. : (Friday, October 6, 1972)
REPORT OF RCADEMIC RFFAIRS COMMITTEE CONT'D.: (Dr. Richley)
Now back to the Original Amendment as it has been amended. MOVED THE PREVIOUS QUESTION.
Soconded. (You are voting on whether or not to close debate), AYES HAVE IT. DEBATE IS CLOSED.

## Dr. Pugsley: Now you will proceed to vote on the Amended Amencment. AYES HAVE IT. The Amended Amendment has passed,

BACK TO THE ORIGINAL MOTION AS IT HAS BEEN AMENDED. (It includes Credit/No Entry and "I".

| AMENDMENT TO: |
| :--- | :--- |
| THE MOTION $: \quad$Mr. David Ivea moved an Amendment to the Motion that <br> this be made retroactive back to at least 1968 so that <br> everybody can benefit from what we are trying to do, <br> Let future students benefit from it. |
| Seconded. |

Dr. Curran: Asked Mr. Ives to change his Amendment to include a petition by the students that wish such a change to be made on their record, Soma of the students who have 15 hours of 'A' may prefer to have the 15 hours of 'A' left on their record. It ought to be their prerogative,

Mr. Ives: Leave it up to the student to request the change, Would grant the petition on the grounds that the system has been changed,

Dr. Pugsley: Mr. Ives has been willing to accept gour suggestions for modification of the Motion. Is this agreeable to the seconder?

ANS: Yea.
Dean Paraska: Dean Paraska moved to refer the Motion back to Committee, Seconded.

Parliamentarian:
It is debatable but only on its merits.
(Mrs. Dykera)
Dr. Pugsley: QUESTION HAS BEEN CALLED FOR This is to refer back to Committee.
NO'S HAVE IT. (IT DOES NOT GO BACK TO COMMITEEE).
Dr. Jack Foster: Moted the previous question.
Seconded.
Dr. Pugsiey: Yon are now voting on whether to close debate. APES HAVE IT. DEBATE CLOSED.

NOW VOTING ON MR. IVES' AMENDMENT:
By student petition and retroactive back to 1968. NO'S HAVE IT. AMENDMENT DD NOT PASS.

BACK TO THE ORIGINAL MOTION AS IT WAS AMENDED.
You are now voting to close debate.
AYES HAVE IT. DEBATE CLOSED.
(CONTID. NEXT PAGE)

## Dr. Pugsley:

Now to vote on the Original Amended Motion which was:
CREDTT/NO ENTRY AND NCOMPEIE (Modified to this from way it was APES HAVE IT. MOTTON PASSMD. originally presented).

## MOTION: Dr. Victor A, Richley moved on behalf of the Academic Affairs Conmittee Senate approval of the following Motion:

Effective Fall Quarter, 1972, that when a course taken for undergraduate credit is repeated, only the last grade recorded be counted in calculation of the Q.P.A. (Quality Point Average), Current students must petition for the Q.P.A. recalculation of previous as well as present coursework repeated at Youngstown State University. Seconded.

## AMENDMENT T0: Mr. David Ives moved to Amend the wording of the above MOTION : Motion as follows:

from 'only the last grade recorded' to 'only the higher of the two grades!.
Seconded,

## Dr. Richley: This Motion does not speak to the number of times that a student can repeat a course. Thia is already established policy in the Catalog,

Dean Paraska: Regarding Repetition of Courses: (See page 48 of current ISU Bulletin 1972-73 Edition) =
"A student may repeat a course once. If the course repeated is a prerequisite to another course, the repetition mast be successfully completed before the other course is taken, A course may not be repeated if the student has received credit for a more advanced course in the same subject. If a course is repeated, the repetition is treated merely as another course, along with the first, in calculating the point index, A course repeated, however, may be counted only once as credit toward a student's total academic hours for graduation."

Dr. Richley: A "W" is not utilized as a grade to reflect proficiency. It simply reports action that has been taken with regard to the enrollment of the student.

It simply indicates he has withdrawn from the course.
Dean Miller: 1) How does a student know anymore when he repeats a course with a number change?
2) With the 4-hour change a student would take a course which is now 4 hours and had been 5 hours or had been 3 hours previously, what does he reduce his total quality points by?

Dr. Pugsiey: I think these are good questions but they relate more to the original question, than they do to the Amendment.
(CONT'D. NEXT PAGE)

Dean Paraska: May I suggest to Mr. Ives that he Amend his Amendment to read 'highest' instead of 'higher', This would take care of those rare instances where a student has repeated a course more than once,

ME Ives: Agreed to above.
Dr. Richley: Current students may petition for past failures.
There was discussion in the Academic Affairs Comaittoe about the possibility of utilizing the higher of the two grades. There was not sufficient support from the Committee, however, to bring such a recomendation to the Senate.

The Conmittee's sentiment was that the last grade earned more nearly reflected the student's current master of the subject matorial a d therefore, ought to be the one used in determining the Quality Point Average.

In reviewing policies that exist at other State assisted Institutions there is no other state assisted Institution that I know of that utilizes the higher of the two (2) grades.

## Dr. Pugsley: QUESTION HAS BEEN CALLED FOR,

Voting on the Amendment to permit recording of the highest grade.
AYES HAVE IT. AMENDMENT PASSED.
NOW YOU ARE BACK TO THE ORIGINAL MOTION SO AMENDED.
Mr. Montgomery: I would like to make an Amendment to the Main Motion:
That the transcript should not contime to show the student's total performance for grading regarding all grades earned in the courses; that only the highest grade in repeated courses be counted in computing the student's official transcript.

Parliamentarian: Mr. Montgomery wants to make it that it doesn't remain (Mrs. Dykema) on the transcript,

## Dr. Pugsley: Asked Mr. Montgomery to repeat his Amendment to the Main

 Motion:Mr. Montgomery: The transcript should not continue to show the student's (student) totel perfomance.

Dr. Richley: Sorry, but that is not part of the Motion. That sentence is the preamble to the Motion,

Unless something is done to revise the Motion that grade will automatically be on the transcript. The Academic Affairs Committee was merely stating its preference that the original ${ }^{\mathrm{NFG}}$ in the course show on the transcript, It willif the present system is used.

Dr. Pugsley: If you wish to make an Amendment -- we are not trying to interfere with your ability or your right to Amend the Motion.

You-will have to tell us what you wish to do.
(CONT'D. NEXT PAGE)

SANATE MINUTES CONTID.: (Friday, October 6, 1972)
REPORT OF ACADEMC AFFAIRS COMMITTEE CONT'D.: (Dr. Richley)

Mr. Montgomery:
(Student)

I wish to Amend to eliminate the original, the lower grade standing, so that only the highest grade be counted in the Quality Point Average, and show on the transcript,

Mr. Toskas: MOVED THE PREVIOUS QUESTION. (Student) Seconded.

Dr. J. Foster: What are you calling debate on? What are you moving? The Motion to Amend or what?
Mr. Toskas: I a calling to end debate on the Motion as Amended. (Student)

Dr. Pugsley: The Last Motion which we had (and correct me if I am wrong) was an atternpt to Amend by Mr. Montgomery and we were trying to clarify the precise language. But I do not recall this clarification was completed or that it was seconded,

## Parliamentarian: At present we are about to vote on closing discussion of 21

 (Mrs. Dykema) kinds.If you want to hope that Mr. Montgomery will produce an Amendment and consider an Amendment then you will have to defeat the closing of discussion,

There can be no other discussion at this point,
Dr. Hovey: POINT GF ORDER
How can the question be moved in the midst of Mr. Montgomery's holding the floor to present 20 Amendment?
Parliamentarian: Mr. Montgomery sat down and agreed that he had no Amendment. (Mis. Dykema)

Dr. Pugsley: You are going to vote whether or not to close debate. ATES HAVE IT. DEBATE IS CLOSTD.

Dr. Pugsley: How ready to vote on the Motion $2 s$ presented in your mimeographed sheet and as modified by the language and accepted by the Onaisman of the Committee and the Amendment,

MOTION NOW READS AS FOLLOWS:
Effective Fall Quarter, 1972, that when a course taken for undergraduate credit is repeated, only the highest grade recorded be counted in calculation of the Quality Point Average. Current students must petition to the Dean of their schools for the Quality Point Average recalculation of previous as well as present course-work repeated at Youngstown State University.
AYES HAVE IT. MOTION PASSED.

## APPENDIX I

REPORT OF THE AD HOC COMMITTEE ON APPOINTMENT AND TENURE OF JEEARTMENT CHAIRMEN May 30, 1972

## REPORT OF THE AD HOC COMMITTEE ON APPOINTMENT AND <br> TENURE OF DEPARTMENT CHAIRMEN <br> May 30, 1972

## INTRODUCTION:

In early February of 1971, the Senate Executive Committee appointed an Ad Hoc Committee on Appointment and Tenure of Department Chairmen. The Committee was charged with the task of recommending any changes considered desirable regarding the method of selection of department chairmen or the procedures employed to determine their stay in office. According to existing practice, department chairmen are appointed by the President and apparently serve on an academic year to year basis at the pleasure of the President. ${ }^{1}$ It is to this policy that the Committee recommendations are directed*

Following several meetings, the Committee prepared a "Questionnaire on Appointment and Length of Service of Department at YSU" which was distributed to academic deans, assistant deans, department chairmen and full service faculty for reply. ${ }^{2}$ In addition, open hearings were held to obtain opinions from members of the university community. The Committee also obtained information from othe: universities on the procedures they utilize for the appointment of chairmen and the conditions governing their longevity in office. On the basis of these inputs, the Committee recommends that the following policies be adopted-
$1_{\text {"The head or }}$ chairman of the department is appointed by the President upon the recommendations of the Dean of the college or school and the Vice President for Academic Affairs," (Faculty Handbook, September, 1971). There is no statement in the Handbook as to the role of faculty in the appointment procedure, the term of office of a chairman, or the procedure by which a chairman may be removed from his position.

2
Appendix A includes a copy of the questionnaire, the cover letter, and a tally of the responses received.

APPOINTMENT OF DEPARTMENT CHAIRMEN:
Because of the significant variation in size and complexity of academic departments at Youngstown State University, the Committee does not propose establishing a single policy for faculty input in the appointment of all chairmen. Rather, it recommends that each department establish a procedure to recommend to the Dean, Academic Vice President and President the appointment of a chairman. This procedure would be tailored to the particular needs of the department and would permit and encourage full faculty participation in the selection process. The procedure adopted by a department would be submitted to the administration for review and comment and any discrepancies in view points would have to be reconciled before the procedure could become operative. Moreover, a department could change its procedure for recommending a chairman, as deemed warranted, but subject to review, comment and agreement with the administration.

## LENGTH OF SERVICE OF DEPARTMENT CHAIRMEN:

The Committee recommends the establishment of a maximum three year contract period for newly appointment department chairmen at Youngstown State University, Any of these contracts could be renewed by the President provided the relevant chairman wished to serve another term provided he has not been recalled by his faculty as discussed below.

The Committee further recommends that there be established the following procedure for faculty evaluation of the performance of department chairmen. A written petition signed by $30 \%$ or more of the full service faculty of the department, but in no case less than two members, could be submitted to the Dean of the School calling for a vote of confidence in the chairman, Following verification of signatures and discussion with the signers and the chairman, the Dean (CONT'D. NEXT PAGE)
will hold a confidence vote of the department's full service faculty no later than one month following receipt of the petition, The result of this vote would be forwarded to each eligible voter in the department and the chairman. If a simple majority voted no confidence, the Dean would confer with department members and the chairman to seek a reconciliation of views. Within two quarters of the no confidence vote, the Dean would hole a recall vote among the full service faculty of the department and report the results to the eligible voters and the chairman. If a simple majority voted for recall. the position of chairman would be declared vacant by the Dean of the school and the department's procedure to recommend a new chairman immediately would become operative. In the period necessary to select a new chairman, the department's full service faculty would be required to recommend an acting chairman to the administration. While our Committee was not asked to review the method used to establish salaries of department chairmen, this issue is very relevant to the problem of obtaining qualified persons to serve and to the determining of the service to be rendered by the chairman. Consequently, the remuneration for the position is intimately related to the appointment process and to the willingness of chairmen to serve over a specified time period, Thus, the Committee felt that a recommendation on the remuneration of Department Chairmen was of value and this has been included in Appendix B.

## APPENDIX A

# YOUNGSTOWN STATE UNIVERSITY YOUNGSTOWN. OHIO 44803 

May 21, 1971

## TO: <br> ACADEMIC DEANS, ASSISTANT DEANS, DEPARTMENT CHAIRMAN, ALL FULL SERVICE FACULTY

## FROM: AD HOC SENATE COMMITTEE ON APPOINTMENT AND TENURE OF DEPARTMENT CHAIRMEN

## SUBJECT: QUESTIONNAIRE ON APPOINTMENT AND LENGTH OF SERVICE OF DEPARTMENT CHAIRMEN-AT YSU

As you may have heard, the Executive Committee of the YSU Senate has appointed an ad hoc committee to recommend any changes considered desirable regarding the method of selection of department chairmen or the procedures used to determine their stay in office. To assist the committee in this charge, please complete the enclosed questionnaire. You may find it useful to read the questionnaire first before responding in order to minimize the time to reply and to evaluate the alternative policies outlined.

In order to minimize your response time and ease the burden of tabulating replies, please answer using the IBM form (\#511) enclosed with this questionnaire. Use only number 2 pencil and make only one mark per question. Do not fold or spindle your answer sheet. Questions 39 and 40 should be returned with the IBM answer sheet. We welcome your comments, but please do not write any comments on theIBM answer sheet.

Since there is only limited information on how other universities handle the appointment and stay in office of department chairmen, your help is important if the committee is to make substantial progress.

Please return your response by June 4, if possible, to:
Anthony H. Stocks
Chairman of Ad Hoc Committee
c/o Vera Jenkins
Secretary of the Senate
Mailroom Box \#457
Youngstown State University
Youngstown, Ohio 44503
AHS: VJ
P.S. THERE IS NO NEED TO PUT YOUR NAME ON YOUR RESPONSE: ALL REPLIES WILL BE KEPT IN STRICTEST CONE'IDENCE.

EST
ON APPOINTMENT 1 ENGTH OF SERVICE OF IEPARTME CHAIRMEN AT YOUNGSTOWN STATE UNIVERSITY

1. Please indicate your current academic rank,
a. instructor
c. associate professor
b. assistant professor
d. full professor
2. Please indicate your administrative position, if any,
a, department chairman
c. dean
b. assistant dean
d. no administrative post
3. How mary years have you been at YSU?
a. 1-3 years
d. 11-15 years
b. 4-6 years
e. over 15 years
c. 7-10 years

4, Please indicate the highest academic degree you hold.
a, B.A. or equivalent
b. M.A., M.s. or equivalent
c. Ph D. or equivalent
5. Approximately how many full time faculty members are in your department?
a. less than 5
d. 21-40
b. 6-10
e. over 40
c 11-20

6, Are you a tenured faculty member?
a. yes
b. no

## AFFOLNIMENI OF DELARIMEN I CHAIRMEN

7. Should the members of a department seeking a chairman vote to determine if the appointment will be made from within their ranks or from outside?
a. yes
b. no

The next six (6) questions refer to possible methods for the selection of department chairmen. Rate each method in terms of its desirability on the following basis: (a) most desirable, (b) highly-desirable, (c) desirable, (d) undesirable, (e) unacceptable.
8. The president appoints chairmen upon recommendation of, and consultation with, appropriate dean or deans without faculty participation,
a. most desirable
d. undesirable
b. highly desirable
c. desirable
e. unacceptable
9. The president appoints chairmen upon recommendation of, and consultation with, appropriate dean or deans with faculty participation limited to the suggestion of candidates.
a. most desirable
d. undesirable
b. highly desirable
e. unacceptable
C. desirable
10. The president appoints search committee composed of faculty in the department which is seeking a new chairman plus two or more members of related department Committee recommends one or more candidates it considers appropriate to the dean and the president. a. most desirable d. undesirable
b. highly desirable
e. unacceptable
c. desirable
11. The president appoints search committee exclusively composed of faculty in the department which is seeking a chairman. Committee recommends one or more candidates it considers appropriate to the dean and the president,
a. most desirable
d. undesirable
b. highly desirable
e. unacceptable
C. desirable
12. The faculty of the department which is seeking a department chairman elect a search committee which recommends one or more candidates it considers appropriate to the dean and the president.
a. most desirable d. undesirable
b. highly desirable
e. unacceptable
c. desirable
13. The university establishes the principle of a rotating chairman for each department in which case the position typically would be filled from within the department,
a. most desirable
d. undesirable
b. highly desirable
e. unacceptable
c. desirable

If your first preference is the search committee approaches, please answer the following: If not, go on to question 17.

14, Should the search committee rank its preferences for department chairmen from the acceptable candidates and specify the reasons for the ranking?
a, yes
b. no
35. If the president or appropriate dean prefers someone other than the first ranked candidate of the search committee, should the president or dean specify the reasons for his choice to the search committee?
a. yes
b. no
(CONT' D. NEXT PAGE)
16. Should the president have the prerogative to appoint someone as department chairman who is unacceptable to a majority of the search committee?
a, yes
b. no

If your first preference is the establishment of a rotating chairman, please answer the following questions:
17. The term of a rotating chairman should be:
a. 1 year
b. 2 years
c. 3 years
d. 4 years
e. 5 years

18 Those eligible to serve as chairman in the department should be restricted to:
a. full professors
c. assistant, associate and full
b. associate and full
professors
professors
d. any full service faculty
19. Should the position of department chairman be limited to tenured faculty?
a, yes
b. no
20. The method of selection of any rotating chairman should be by: a. choice of the president $c$. majority vote of the department's b. choice of the dean of his school

21, Should a rotating chairman be eligible to serve more than one term while at YSU?
a, yes
b. no
22. If your answer to the previous question is Yes, what should be the elapsed time period between terms?
a. zero years
d. 3 years
b. 1 year
e. 4 years
c. 2 years

## LENGTH OF SERVICE OF A DEPARTMENT CHAIRMAN

The next four (4) questions refer to possible methods for the selection of department chairmen, Rate each method in terms of its desirability on the following basis: (a) most desirable, (b) highly desirable, (c) desirable, (d) undesirable, (e) unacceptable

23, The president reviews performance of department chairmen each year and decides whether or not their performance merits retention.
a. most desirable
d. undesirable
b. highly desirable
e. unacceptable
C. desirable

24, The Senate establishes a Committee on Department Chairman Performance, representative of the University Community, to hear compliments or complaints from any individual or group of individuals regarding any department chairman.
a, most desirable d. undesirable
b. highly desirable e. unacceptable
c. desirable
25. The dean of each college or school should be required to establish a Committee on Department Chairman Performance, representative of the college or school, to hear compliments or complaints from any individual or group of individuals regarding any department chairman in the college or school.
a. most desirable
d. undesirable
b. highly desirable
e, unacceptable
c. desirable

26, Periodically, a vote of confidence shall be taken by the faculty of each department to determine whether or not they desire the retention of their department chairman.
a. most desirable
d. undesirable
b. highly desirable
e. unacceptable
c. desirable

If your first preference is the Department Chairman Performance Committee Approach, please answer the following questions: If not, proceed to question 31.

27, Should the hearings of the committee be?
a. open hearings
b. closed hearings
28. Should the findings of the committee be reported to:
a. only the dean of the relevant college or school
b. the president and dean of the relevant college or school
c. the president, dean and faculty of the relevant department
d. the entire university community
e. everyone
29. If the president or appropriate dean does not agree with the findings of the committee, should he be required to specify the reasons for his position to the committee?
a. yes
b. no
30. Should the president or appropriate dean have the prerogative to retain any department chairman which a majority of the committee believe should be replaced?
a. yes
b. no

If you prefer the vote of confidence approach, please answer the following questions:
31. A vote of confidence should be held-
a. every 3 months
c. once a year
b. every 6 months
d. once every 2 years
32. The appropriate date(s) for a vote of confidence should be determined by:
a. the president
b. the Senate
c. the appropriate dean of each college or school
d. the appropriate department chairman
e. majority vote of the faculty of each department
33. Those eligible to vote shall be restricted to:
a. full professors
b. associate and full professors
c. assistant, associate and full professors
d. all full service faculty members
e. all full service and limited service faculty members
34. A no confidence vote shall be established when the plurality failing to support a chairman is:
a, 75 percent c. 60 percent
b. $662 / 3$ percent d. 51 percent
35. Responsibility for the conduct of votes of confidence should rest with?
a. the office of the Vice President for Academic Affairs
b. the dean of each college or school
c. a committee within each department
36. Results from each vote of confidence shall be presented to:
a. the president only
b. the president and appropriate dean of each college or school
c. the president, appropriate dean of each college and school, and to the faculty of the relevant department
d. everyone

37, If any department chairman receives a no confidence vote, then:
a. its up to the president to decide on what action is to be taken
b. the appropriate dean discusses the matter with the chairman and gives him a second chance to pass the next confidence vote
c. the appropriate dean replaces the department chairman

38, If you choose alternative three (c) in question \#37, then the dean should replace the department chairman:
a. within two months after the no confidence vote
b. within four months after the no confidence vote
c. within six months after the no confidence vote
d. at the end of the academic year
39. If none of the above methods for the selection of department chairmen are satisfactory or if you believe important questions have not been considered above, please comment here.
40. If none of the above methods for the determination of length of service of department chairman are satisfactory, or if you believe important questions have not been considered, please comment here.

Thank you for your assistance. Please return your answer sheet and comments in the envelope provided to:

ANTHONY H. STOCKS, CHAIRMAN OF AD HOC COMMITTEE
c/o VERA JENKINS, SECRETARY OF THE SENATE
MAILROOM BOX \#457 - YOUNGSTCWN STATE UNIVERSITY
(PLEASE RETURN BY JUNE 4, 1971)

RESULTS OF QUESTIONNAIRE
ON APPOINTMENT AND TENURE OF DEPARTMENT CHAIRMEN
277 Questionnaires were used.

|  | ANSWERS |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| QUESTIONS | a | b | c | d | e |
| 1. | 35 | 128 | 75 | 35 |  |
| 2 。 | 26 |  | 8 | 226 |  |
| 3. | 129 | 49 | 35 | 35 | 25 |
| 4. | 5 | 90 | 182 |  |  |
| 5. | 17 | 73 | 98 | 65 | 16 |
| 6. | 121 | 153 |  |  |  |
| 7. | 220 | 50 |  |  |  |
| 8. | 13 | 4 | 16 | 80 | 159 |
| 9. | 21 | 7 | 51 | 105 | 91 |
| 10. | 22 | 30 | 71 | 79 | 72 |
| 11. | 21 | 44 | 93 | 61. | 56 |
| 12. | 94 | 44 | 63 | 40 | 34 |
| 13. | 52 | 30 | 42 | 83 | 66 |
| 14. | 171 | 13 |  |  |  |
| 15. | 174 | 10 |  |  |  |
| 16. | 22 | 156 |  |  |  |
| 17. | 8 | 24 | 42 | 9 | 10 |
| 18. | 1 | 35 | 37 | 30 |  |
| 19. | 48 | 56 |  |  |  |
| 20. | 3 | 6 | 84 |  |  |
| 21. | 89 | 8 |  |  |  |
| 22. | 43 | 2 | 13 | 19 | 14 |
| 23. | 41 | 13 | 40 | 83 | 92 |
| 24. | 19 | 19 | 81 | 81 | 67 |
| 25. | 27 | 48 | 71 | 64 | 53 |
| 26. | 105 | 28 | 56 | 46 | 31 |
| 27. | 32 | 61 |  |  |  |
| 28. | 7 | 21 | 55 | 7 | 3 |
| 29. | 86 | 4 |  |  |  |
| 30. | 32 | 60 |  |  |  |
| 31. | 3 | 6 | 85 | 66 |  |
| 32. | 11 | 19 | 46 | 5 | 84 |
| 33. | 2 | 4 | 26 | 121 | 16 |
| 34. | 19 | 52 | 43 | 53 |  |
| 35. | 29 | 71 | 68 |  |  |
| 36. | 4 | 31 | 119 | 14 |  |
| 37. | 21 | 73 | 57 |  |  |
| 38. | 13 | 3 | 3 | 41 |  |

## APPENDIX B

1 T: OF DEPARTMENT CHAI
In order to interest well-qualified persons in the job of department chairman and reward them for effective leadership, the Committee recommends that three elements be used to establish the salary of any chairman:

1) the wage which the person would be paid if on nine month teaching assignment at the university,
2) a one-twelfth stipend per course to cover any summer term teaching obligation of the chairman, and
3) a specific bonus to reward the chairman for his efforts and sacrifices in the position, said bonus to be negotiated between the President and each chairman.

## APPENDIX II

RHPORT TO SENATE
By
THE ACADEMIC AFFAIRS COMMITIEE
PROPOSED CHANGE I N GRADING PRACTICES
FOR
SUPERVISED SIUDENT TEACHING AND PROFESSIONAL LABORATORY EXPERIENCES
The Academic Affairs Comaittee has studied a request by the faculty of the School of Education to abandon the traditional $A, B, C, D$ grading system for its Student Teaching and Laboratory courses and to implement instead, a Credit/No Credit ( $\mathrm{CR} / \mathrm{NC}$ ) system. The new system would result in the assigmment of one of the following symbols:
"CR"--To indicate satisfactory completion
${ }^{n} \mathrm{NCM}^{-}-$-To indicate unsatisfactory completion
${ }^{\mathrm{H}} \mathrm{WH}^{\mathrm{H}}$---To be used as currently specified
"I"-_To be used as currently specified
To those students enrolled in the following courses:
Education 704--Professional Laboratory Experiences: High School
Education 70s--Professional Laboratory Experiences: Elementary
Education 841--Supervised Student Teaching: Elementary
Education 842--Supervised Student Teaching: High School
Education 843-aupervised Student Teaching: Special Field and Special Education Education 860--Supervised Student Teaching: Educable Mentally Retarded RATIONALE:

The Academic Affairs Committee agrees that present practice in grading for student teaching amounts to a double jeopardy for the student:

1) it may affect hie future employment-where prospective employers examine the grade for student teaching;
2) it simultaneously affects his University grade point average more importantly than any other course (student receives 15 hours of credit),

As supervisors from the University have the primary responsibility for assigning grades in student teaching, their burden is obvious. Regardess of what evaluation instrument the supervisor uses to determine what "excellent potential" may be for student teachers, he feels forced to consider the extraneous criteria of grade point average and future employment in assigning grades. Verification
of this is made obvious through the following data proved for 1,046 regular Student Teachers for the academic years 1968-69 and 1969-70:

| A's | 763 | $72.9 \%$ |
| :---: | ---: | ---: |
| B's | 267 | $25.5 \%$ |
| C's | 15 | $1.4 \%$ |
| F's | 1 | $.1 \%$ |
|  | 1046 | $99.9 \%$ |

The dilerma for the student also becomes obvious. He feels that too mach chance rests upon such an important matter for him, Inappropriate placement, the particular style and attitude of a given cooperating teacher or university super-visor--combined with the student teacher's concern for grade point average requirements ${ }^{-}$can provide far too many variables for him to cope with. Those variables work against the goal he is trying to achieve, The purpose of student teaching is in part to provide an extended practicum whereby students are encouraged to "apply techniques and methods learned in prerequisite courses to actual classroom teaching situations", centering on "process" rather than "product". Within those guidelines the student teacher needs to experiment, make mistakes, and determine whether he is suited for teaching. All of these practices need to occur in an atmosphere free from threat or penalty if they are to be achieved, Satisfactory work in student teaching can represent a wide range of behaviors, but the present grading system was not built to reflect them.

1) The faculty of the School of Education has had this matter under consideration for more than one year, In a recent poll (32) of (41) faculty voting, $80 \%$, favored the proposed system.
2) Forty-eight (48) undergraduate students working for teacher certification and representing both the elementary and secondary areas were polled on their preference of one of the following systems:

CREDIT/NO CRMDIT
CREDIT/NO ENTRY
TRADITIONAL A-B-C SYSTEM
Only 5 students preferred the traditional system.

APPENDIX II TO SENATE MINUTES CONTID.: (October 6, 1972) RE: PROPOSED CHANGE IN GRADING PRACTICES CONT'L.:
3) Twenty-eight (28) graduate students (all of whom were teachers or teaching aides) surveyed during the winter and spring ${ }^{172}$ quarters favored Cr system of reporting.
4) Only two of the twelve (12) state related universities in Ohio (OU, and YSU) continue to use the traditional grade reporting system in student teaching. Others are using $P / F$ or $C R / N C$ or variations thereof.
5) The National Association of Colleges of Teacher Education (accrediting body) surveyed 393 schools of teacher education and reported that $52 \%$ were using a non-traditional grading system.

Mr. President, for the Academic Affairs Committee, I move approval of the following Motion:

## MOTION

A Credit/No Credit (CR/NC grading system is to be implemented) for courses:
Education 704 and 705--Professional Lab Experiences and Education 841, 842, 843 and 860--Student Teaching. The student grade card for these courses will show only one of the symbols: CR, NC, W or I.

## RESPECTFULLY SUBMITTED

VICTOR A. RICHLEY - CHAIRMAN

OCTOBER 6, 1972

If you find this report is somewhat involved in both mechanics and problems it is only because both are genuinely interrelated.

Student Teachers and Professional Lab Students in this University may be assigned into any of about 700 schools in approximately 70 school districts in the Youngstown University area.

These schools and school systems reflect the economic advantage level of the communities in which they are located. It is, that they vary tremendously. Building adequacy, availability of supplies, extent of teaching media and effectiveness of staff vary from the minimum requirements of the State upwards =- depending upon available resources and the philosophical base on which these school systems may operate.

Selectivity is exercised, of course, among these schools in the placing of student teachers. The selection of schools has the purpose of providing the field experience student with the variety of instructional programs and problems that teachers presently are experiencing and probably will continue to experience in type as these students matriculate into their teaching careers. The differences in teaching problems in the inner-city schools vis-a-vis the affluent suburbian schools is a matter of popular description in the periodicals. The student teacher that appears to be successful with his assignment in the relatively good academic atmosphere of the future-oriented suburbian school may not appear to be so successful and promising as a student teacher in the reiatively less academically oriented atmosphere of the now-oriented inner-city school.

These student teachers in the respective school milieus into which they are assigned, are responsible to, and take direction from and are critiqued and evaluated by not leas than two (2) supervising persons, a campus appointed supervisor
and a cooperating teacher within the school. Many student teachers have two campus supervisors and two or more cooperating teachers. In addition these student teachers may also receive critique from and be evaluated by the building principal and the supervising specialist in the cooperating local school systems,

The extent and variety of supervisory persons with whom the student works during the field experiences (be it student teaching or professional lab experience) is a strong factor tending to complicate the evaluation process. The wide range of types of schools into which students are assigned adds to the difficulty of evaluation. The practices and attitudes precipitated by the differing philosophies of education and learning theories that motivate the various supervisory persons with whom the student teacher may work is also a complicating factor in the valuation process.

The evaluative criteria used to rate a student teacher's level of attainment is so varied and extensive that the great majority of supervisors find they must qualify any letter grade with a descriptive evaluation of the student to interpret that letter grade.

THE STUDENT TEACHING HANDBOOK, Youngstown State University, 1972, pages 33 to 40 lists criteria in four (4) major areas for evaluation, vize:

1) Personal Qualities - which specifies 13 sub-headings
2) Professional Qualities - with 7 sub-headings
3) Human Relation Qualities - with $\mathbf{1 1}$ sub-headings
4) Communication sldlls embracing 10 sub-areas

These 31 criteria factors must be delineated by precise description to some level of comprehension, The omission of description for any of these factors could be interpreted as a negative evaluation of the student.

The mechanics of evaluating the student teacher or professional lab student in the aforementioned areas must, reasonably well, consider the four domains of educational objectives as Banj. Bloom has presented in 'Taxonomy of Education Objectives.' However, the four domains are not necessarily equally weighted. Weighting must be particularly considered when evaluating the neophyte or fledgling teacher. These are persons in process of development. They are, largely, experimental.

We can, perhaps, proudly presume that the faculty in the various campus disciplines have provided well for the student in the cognitive domain. We believe by-and-large our student teachers are competent in subject matter, But teaching is equally, if not more, related to human interaction than subject matter. The student's expertise in the affective domain must also be assessed. The School of Education would like to take credit for helping the student mature here. The psychomotor skill domain exercised by student teachers has in such areas as Visual Art, Performing Arts, and Typewriting, contributed well to the student's initial success. As well as the assessment may be made of student expertise and success in field experiences in those three domains it remains that evaluation of the student in his conative domain is a major factor, What drives, what aspirations, longings and perspectiveness for the future of the profession does this student teacher demon-strate--even latently-- that can be assessed, evaluated and transmitted to his record which will become a credential for future employed service in education?

IN SUMMARY: The evaluation of a student teacher on 31 criteria items must be made by not less than two (but frequently by four or more) supervisory persons woriding out of two different institutions--the University and a Public/Private School System. The cooperating school systems have extremes of resources, vary across a broad spectrum of educational philosophies, have clients with very diverse cultural. backgrounds representing differing needs and attitudes. The evaluation report of student teachers is not a summative fact drawn out of triese variables, but a communicative report of a developmental process. To measure extent and accuracy of cognitive learnings is relatively uncomplicated as is assessment of psycho-motor skills, but in the affective and conative domains which are constantly evolving in an interaction
process of human development, evaluation is complicated mechanics.
Being privileged to be the co-author of this Proposal before the Senate $\mathbf{I}$ would like to say a word about the History of this Proposal which has been a stand in the School of Education for nearly two (2) years and also voted upon last Spring by a great majority and the Proposal of the authors was to use symbols already existing in the computer system to rate Student Teachers and at that time this was CR, W and I

When this Proposal came to the Academic Affairs Committee, as our former Dean insisted it must, they the Committee asked, that we add to this NC (No Credit) in order to relieve what they felt might some complications on this floor. This was done and again approved, as you heard by our faculty in School of Education (by this $80 \%$ majority).

If we refer to the present Youngstown State University Catalog, Page \#51 it gives information about what was intended; and this Hill the finalfull paragraph in the right-hand column on page \#51:
'A grade of CR is recorded in specific courses that have been determined as inappropriate for the regular achieverent grades of $A, B, C$, and $D$.
A CR denotes satisfactory completion of the course. ${ }^{1}$
This is simply what we want to achieve in the School of Education. To have our students receive a credit (CR) in a course in which we as a School of Education feel that a letter grade is not adequate to do the job that needs to be done.

Current University policy regarding repeated courses and calculation of the Q.P.A. is:
"If a course is repeated, the repetition is treated merely as another course, along with the first, in calculating the point index."

Upon review of this policy the Academic Deans Council requested the Academic Affairs Committee to consider revising the policy so that only the last grade earned in a repeated course would be counted in the calculation of the Q.P.A.

The Academic Affairs Cormittee agrees with and supports the recomended revision since it deletes a system under which a student who repeats and passes a course is penalized by his poor initial. performance in the course, The revised policy would provide a more liberal system of grading in keeping with recent trends and in agreement with the policies of several of our state assisted Universities.

## CALOULATION OF QPA WITH REPEATED COURSES

LAST GRADE COUNTED
Ohio University University of Toledo University of Akron Bowling Green State University Wright State University

BOTH GRADES COUNTED
Cleveland State University University of Cincinnati Central State University Ohio State University Kent State University Miami University

In formulating a revised policy statement for Senate consideration, the Academic affairs Committee sought to establish that:

1) The transcript continue to show the student's total performance recording all grades earned in all courses, repeated or not,
2) Only the last grade in a repeated course be counted in computing the Q.P.A. (Quality Point Average).
3) The new policy be established for Fall Quarter 1972 and that it be made retroactive for current studenta regarding past repeated courses.
(CONT 'D. NEXT PAGE)
4) A simple automatic method be established for implementing the new policy in the future,

A study of the current registration process shows that the only practical means by which the new policy can be implemented requires that the student "trigger" a corrective mechanism by filing a petition. The committee has been assured that the petition is not one which requests permission to have the new policy implemented, but instead, simply "triggers" the mechanism by which the new policy is applied.

It is necessary that the student petition since he is the only person who knows that the course he has just completed is the repeat of a previously completed course,

Mr. President, on behalf of the Academic Affairs Committee I move Senate approval of the following Motion:

## MOTION


#### Abstract

Effective Fall Quarter, 1972, that when a course taken for undergraduate credit is repeated, only the last grade recorded be counted in calculation of the Q.P.A. Current students must petition for the Q.P.A, recalculation of previous as well as present course-work repeated at Youngstown State University,


RESPECTFULLY SUBMITTED
VICTOR A. RIGHIEY, CHAIRMAN
OCTOB ER 6, 1972

YOUNGSTOWN STATE UNIVERSITY
FRIDAY. OCTOBER $6_{\imath} 1972$



