

**MINUTES OF SPECIAL MEETING  
OF  
BOARD OF TRUSTEES  
OF  
YOUNGSTOWN STATE UNIVERSITY**

Northeastern Ohio Universities College of Medicine  
Room F-118  
Collaborative Medical Research Building  
Tuesday, November 19, 1996

Pursuant to notice duly given, a special meeting (the one hundred and eighty-first) of the Board of Trustees of Youngstown State University convened at 6:00 P.M., Tuesday, November 19, 1996, in the Collaborative Medical Research Building of the Northeastern Ohio Universities College of Medicine (NEOUCOM) in Rootstown, Ohio.

Seven Trustees were present at the meeting, to-wit: Dr. Y. T. Chiu, Chairperson of the Board, Mr. Edward A. Flask, Mr. Mark E. Lyden, Mr. Martin J. O'Connell, Mr. Bruce R. Beeghly, Mr. Joseph S. Nohra, and Dr. Chander M. Kohli. Also present was Student Trustee Mr. Nader G. Atway. Absent were Trustees Mrs. Eugenia C. Atkinson, Mrs. Ruth Z. Wilkes, and Student Trustee Ms. AnneMarie McCollum

Also present were Dr. Leslie H. Cochran, President, Dr. John J. Yemma, Dean of the College of Health & Human Services, and Franklin S. Bennett, Jr., Secretary to the Board of Trustees.

Mr. Glenn H. Meadows, Chairperson of the NEOUCOM Board of Trustees called the meeting to order and introduced members of the medical school's faculty, Board of Trustees, and students who were in attendance.

**ITEM I - PROOF OF NOTICE OF MEETING.**

Evidence was available to establish that, pursuant Article II, Section 2, of the Board's *By-Laws*, notice of the special meeting was mailed on November 5, 1996, to each of the nine Trustees, the Student Trustees, and to the President. A copy of the President's Call and the Secretary's Notice of Special Meeting follow these minutes.

**ITEM II - PRESENTATIONS AND REPORTS.**

Following dinner in Room F-134/135, the Trustees and others moved to Room F-118 where Dr. Robert C. Blacklow, M.D., NEOUCOM President and Dean, provided an overview of the models of medical education in the United States (a copy of Dr. Blacklow's outline is attached to these minutes).

Following Dr. Blacklow's presentation, Dr. John D. Engel, Ph.D., NEOUCOM Executive Associate Dean and Vice President for Academic Affairs, reviewed the school's academic program and interaction with Youngstown State University. Dr. Engel stated that, for the last academic year, NEOUCOM received 2,002 applications for admission. Of these, 640 were for admission through the University of Akron, 660 through Kent State University, and 567 through Youngstown State University. Interviews were granted to 169 applicants through the University of Akron, 153 through Kent State University, and 154 through Youngstown State University. Dr. Engel reported that of the 417 medical students attending NEOUCOM, 237 are men, and 180 are women. Dr. Engel stated that of the 110 medical students attending NEOUCOM through Youngstown State University, 69 are men, and 41 are women. Dr. Engel reported that the NEOUCOM has 1,352 living graduates, 313 of whom attended through Youngstown State University.

Following Dr. Engel's presentation, Dr. Steven C. Ward, Ph.D., Chairman of the NEOUCOM Department of Anatomy, and Dr. John J. Yemma, Ph.D., Dean of the YSU College of Health & Human Services, discussed the Physical Therapy Program, and the benefits of the consortial relationship between NEOUCOM and YSU in this program.

Thereafter, Dr. Blacklow led a discussion regarding potential future collaborative efforts which could benefit both institutions. Following discussion, Dr. Blacklow led a tour of the NEOUCOM facilities.

**ITEM III - ADJOURNMENT**

Following the tour of the NEOUCOM facilities, the meeting was duly adjourned at approximately 9:15 P.M.

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Chairperson

ATTEST:

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Secretary to the Board of Trustees



Youngstown State University / Youngstown, Ohio 44555-3101  
Office of the President  
(216) 742-3101  
FAX (216) 742-7169

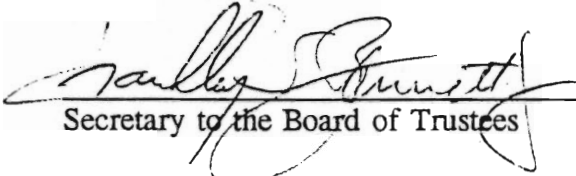
November 5, 1996

TO: Youngstown State University Trustees and Student Trustees

FROM: Franklin S. Bennett, Jr.  
Secretary to the Board

RE: Special Meeting of the Board - November 19, 1996

Pursuant to Article II, Section 2, of the Bylaws of the Board of Trustees of Youngstown State University, you are hereby notified that the President has called a Special Meeting of the Board of Trustees to begin at 6:00 P.M., November 19, 1996, at the Rootstown Campus of the Northeastern Ohio Universities College of Medicine (NEOUCOM), located at 4209 State Route 44 in Rootstown, Ohio. The purposes of the Special Meeting are to meet with members of the NEOUCOM Board of Trustees and medical students who received their undergraduate education at Youngstown State University, and to discuss medical education models, the NEOUCOM academic program, and NEOUCOM's cooperative efforts with Youngstown State University. No YSU Board action is anticipated to be taken at this meeting. A copy of the Call, and a copy of the letter to President Cochran, dated October 30, 1996, from Dr. Robert S. Blacklow, President and Dean of NEOUCOM, are attached to this Notice.

  
Secretary to the Board of Trustees



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Youngstown State University / One University Plaza / Youngstown, Ohio 44555-3101

Office of the President

(330) 742-3101

FAX (330) 742-7189

Pursuant to Article II, Section 2 of the *Bylaws of the Board of Trustees of Youngstown State University*, I hereby call a Special Meeting of the Board to begin at 6:00 p.m., November 19, 1996, at the Rootstown Campus of the Northeastern Ohio Universities College of Medicine (NEOUCOM), located at 4209 State Route 44 in Rootstown, Ohio. The purposes of the Special Meeting are to meet with members of the NEOUCOM Board of Trustees and medical students who received their undergraduate education at Youngstown State University, and to discuss medical education models, the NEOUCOM academic program, and NEOUCOM's cooperative efforts with Youngstown State University. No YSU Board action is anticipated to be taken at this meeting. Attached to this Call is a copy of the letter to me dated October 30, 1996, from Dr. Robert S. Blacklow, President and Dean of NEOUCOM, which provides an agenda for the evening.

I request the Secretary to the Board to provide appropriate notice of this call to the Trustees.

Dated: November 5, 1996

  
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President



Northeastern Ohio Universities  
College of Medicine

4209 State Route 44  
PO Box 95  
Rootstown, Ohio 44272-0095  
Telephone 216-325-2511

NEW Area Code 330

NOV 01 1996

OFFICE OF  
THE PRESIDENT

October 30, 1996

Leslie Cochran, Ed.D.  
President  
Youngstown State University  
Youngstown, OH 44555

Dear President Cochran:

I am pleased that the Youngstown State University Board of Trustees will visit the Northeastern Ohio Universities College of Medicine on Tuesday, November 19, 1996. We have planned a 6:00 p.m. reception followed by dinner and a discussion of medical education models, our academic program and our cooperative efforts with Youngstown State University. A copy of the evening's program is attached.

For your information, members of the NEOUCOM Board of Trustees and medical students who received their undergraduate education at Youngstown State University have been invited to join us for the evening's activities.

I look forward to seeing you.

Yours sincerely,

Robert S. Blacklow, M.D.  
President and Dean



Northeastern Ohio Universities  
College of Medicine

4209 State Route 44  
PO Box 95  
Rootstown, Ohio 44272-0095  
Telephone: 216-325-2511

## AGENDA

### YOUNGSTOWN STATE UNIVERSITY BOARD OF TRUSTEES' VISIT

Northeastern Ohio Universities College of Medicine

November 19, 1996

6:00 P.M. - 8:00 P.M.

Collaborative Medical Research Building

- 6:00 p.m. RECEPTION, INTRODUCTIONS AND GREETINGS  
Northeastern Ohio Universities College of Medicine  
Glenn H. Meadows, Chairman, Board of Trustees  
  
Youngstown State University  
Y. T. Chiu, M.D., Chairman, Board of Trustees
- 6:15 p.m. DINNER - Room F-134-35
- MEETING - Collaborative Medical Research Building Room F-118
- OVERVIEW: MODELS OF MEDICAL EDUCATION  
Robert S. Blacklow, M.D., President and Dean
- ACADEMIC PROGRAM AND INTERACTION WITH  
YOUNGSTOWN STATE UNIVERSITY  
John D. Engel, Ph.D., Executive Associate Dean and Vice President  
for Academic Affairs
- PHYSICAL THERAPY PROGRAM: BENEFITS OF THE  
CONSORTIA MODEL  
Steven C. Ward, Ph.D., Chairman, Department of Anatomy  
John J. Yemma, Ph.D., Dean, College of Health & Human Services
- FUTURE COLLABORATIVE EFFORTS  
Robert S. Blacklow, M.D.
- QUESTIONS AND ANSWERS
- TOUR OF THE ROOTSTOWN CAMPUS FACILITIES

Dedicated to education, research and service in medicine

The University of Akron • Kent State University • Youngstown State University  
Akron General Medical Center • Aultman Hospital • Barberton Citizens Hospital • Children's Hospital Medical Center of Akron  
St. Elizabeth Hospital Medical Center • Summa Health System • Timken Mercy Medical Center • Western Reserve Cancer System

# **MEDICAL EDUCATION IN THE UNITED STATES**

**126 MEDICAL SCHOOLS**

## **CATEGORIZATION**

- **BY GOVERNANCE**
  - **54 PRIVATE**
  - **72 PUBLIC**
  
- **BY REGION**
  - **36 NORTHEASTERN REGION**
  - **42 SOUTHERN REGION**
  - **32 MIDWESTERN REGION**
  - **16 WESTERN REGION**
  
- **BY MISSION**
  - **30 RESEARCH INTENSIVE**
  - **~ 20 COMMUNITY BASED**
  - **REST ARE A MIXTURE**
  
- **BY RELATIONSHIP TO UNIVERSITY**
  - **FREE STANDING  
(PUBLIC AND PRIVATE)**
  - **UNIVERSITY LINKED**

# **MISSION STATEMENT**

**THE COMMUNITY-BASED  
MEDICAL SCHOOLS AND  
COLLEGES ARE A GROUP OF  
INSTITUTIONS THAT ARE BOTH  
INTEGRATED WITH AND  
RESPONSIVE TO THEIR  
COMMUNITIES.**



# **UNIQUE TO THE COLLECTIVE MISSION OF THE COMMUNITY- BASED SCHOOLS IS:**

- **A PRIMARY CARE INTENSIVE FOCUS ON WHICH THEIR EDUCATION, RESEARCH, AND SERVICE MISSIONS ARE BASED;**
- **A RESPONSIVENESS TO LOCAL AND REGIONAL EDUCATIONAL AND SERVICE NEEDS IN THE RURAL AND URBAN AREAS THEY SERVE; AND**
- **THE USE OF AND COOPERATION WITH COMMUNITY RESOURCES TO PROVIDE EDUCATION AND TRAINING INCLUDING VOLUNTEER PHYSICIANS, COMMUNITY HOSPITALS AND CLINICS.**

**IN COMMON WITH OTHER  
MEDICAL SCHOOLS  
AND COLLEGES,  
THE COMMUNITY-BASED  
MEDICAL SCHOOLS OR  
COLLEGES:**

- **SUPPORT AND ENGAGE IN ADVANCEMENT OF KNOWLEDGE IN THE BEHAVIORAL, BIOMEDICAL, PREVENTIVE AND CLINICAL OUTCOMES RESEARCH;**
- **ASSUME A MAJOR ROLE IN DIRECTING OR COORDINATING GRADUATE AND CONTINUING MEDICAL EDUCATION FOR THEIR REGION.**

# **YEARS OF TRAINING TO BECOME A PHYSICIAN**

## **TRADITIONAL MEDICAL EDUCATION PROGRAM**

**4 YEARS UNIVERSITY  
+ 4 YEARS MEDICAL SCHOOL  
+ 3-6 YEARS RESIDENCY**

## **BACCALAUREATE/MEDICAL DEGREE PROGRAM**

**OFFERED BY 29 MEDICAL SCHOOLS  
INCLUDING THE NORTHEASTERN  
OHIO UNIVERSITIES COLLEGE OF  
MEDICINE**

**6-7 YEARS UNIVERSITY  
AND MEDICAL SCHOOL  
+ 3-6 YEARS RESIDENCY**

# **HOSPITAL - MEDICAL SCHOOL RELATIONSHIPS**

- 1. HOSPITAL OWNED BY  
MEDICAL SCHOOL OR  
UNDER SAME OWNERSHIP**
  
- 2. HOSPITAL INDEPENDENT  
OF BUT AFFILIATED WITH  
MEDICAL SCHOOL**
  - NOT FOR PROFIT**
  
  - FOR PROFIT**

# **FACULTY - MEDICAL SCHOOL RELATIONSHIPS**

- 1. BASIC SCIENCE FACULTY FULL --  
TIME SALARIED IN ALL SCHOOLS**
  
- 2. CLINICAL FACULTY -- MANY MODELS**
  - AS MEDICAL SCHOOL  
EMPLOYEES -- FULL-TIME SALARIED**
  
  - AS HOSPITAL EMPLOYEES --  
FULL-TIME SALARIED**
  
  - AS MANAGED CARE EMPLOYEES --  
FULL-TIME SALARIED**
  
  - AS INDEPENDENT OR GROUP  
PRACTITIONERS -- VOLUNTEER TIME  
AND EFFORT TO EDUCATION**
  
  - A MIXTURE OF ABOVE**

# **SOURCES OF FUNDING FOR MEDICAL SCHOOLS**

- 1. STATE FUNDING**
- 2. PRIVATE FUNDING**
- 3. TUITION - VARIES BY TYPE  
OF SCHOOL**
- 4. PRIVATE GIFTS**
- 5. RESEARCH AND EDUCATION  
GRANTS**

**WHERE DOES THE  
NORTHEASTERN OHIO UNIVERSITIES  
COLLEGE OF MEDICINE FIT IN HERE?**

**PUBLIC**

**COMMUNITY BASED**

**FREE STANDING**

**BS/MD PROGRAM**

**INDEPENDENT HOSPITALS**

**CLINICAL FACULTY**

- **SOME FULL-TIME HOSPITAL SALARIED**
- **SOME IN PRIVATE PRACTICE**
- **SOME MANAGED CARE**
- **COMBINATIONS OF ABOVE**

## **MISSION STATEMENT**

**The mission of NEOUCOM is to graduate qualified physicians oriented to the practice of medicine at the community level, with an emphasis on primary care: family medicine, internal medicine, pediatrics and obstetrics/gynecology. NEOUCOM strives to improve the quality of health care in the 17-county region of northeast Ohio through :**

- **education of undergraduate medical students;**
- **assistance to the residency programs in the associated hospitals;**
- **continuing education of physicians and other health professionals;**
- **the participation of faculty and students in the development of new knowledge through research and consortial education of graduate students in the biomedical, community health and behavioral sciences; and**
- **the provision of community service programs and health education throughout the 17-county region.**



# Medical Schools in the State of Ohio

