DISCUSSION-SPECIAL SENATE MEETING YOUNGSTOWN STATE UNIVERSITY Friday, April 23, 1971

PRESENT: Mr. Hare, Mr. Greenman, Mr. Shipka, Mrs. Miner, Mr. Miner, Mrs. Dykema, Miss Sterenberg, Mr. Terlecki, Mr. Yozwiak, Sister M. Conroy, Mrs. Turner, Mr. Behen, Mr. Satre, Mr. Williamson, Mr. Earnhart, Mr. Roberts, Mr. Elser, Mr. Rosenthal, Mr. Koss, Mr. Hurd, Mr. Flad, Mr. Dennison, Mr. Vanaman, Mr. Hill, Mr. Richley, Mr. Wales, III, Mr. Fukui, Mrs. Harris, Mr. Harris, Jr., Mr. Paraska, Miss Feldmiller, Mr. Kiriazis, Mr. Dobbert, Mr. Scriven, Mrs. Smith, Mrs.Hotchkiss, Mr. Beckman, Mr. Hotchkiss, Mr. Henkel, Mr. Poddar, Mr. Tarantine, Mr. Pejack, Mf. Hankey, Mr. Fortunato, Mr. Reilly, Mr. Zetts, Mr. Painter, Mr. R. Smith, Mr. Ellis, Miss Boyer, Mr. Petrych, Miss Jenkins, Vice President Edgar and President Pugsley.

PRESIDING:	PRESIDENT ALBERT L.	PUGSLEY	TTME:	4:00 p.m.	Room 103	Conference
			Room	(LINCOLN P	ROJECT BUI	(LDING)

PURPOSE OF MEETING: For the Faculty Affairs Committee regarding Faculty Appeals Committee.

Since a quorum was not present the President suggested that even though the meeting was not official it would provide an opportunity to engage in informal diecussion which would be helpful. It will require another meeting officially. Since no decisions can be reached the points made at this meeting should be reviewed at the official meeting for the benefit of the absent members, but as an aid these unofficial minutes will be useful,

The President stated he appreciated **very** much the **kind** and good wishes **ax**tended by the University Senate to him during his absence relative to **his** election as the President of the North Central Accrediting Association **and** his responsibilities there, He thought **it most** gracious of the Senate and thanked **the** Senate for the **thoughtfulness**.

The President stated **this** Special Meeting today was for the purpose of **con**sidering **the** establishment of a Committee on Appeals or **Grievance Committee** whatever language you wish to use relevant to it. The President commented on the Proposal: "I think it is inevitable and proper that there should be established such a Committee on behalf of the faculty. The form it may take and the dimensions of its responsibilities are to be determined by you; and upon your conclusions will be reviewed and acted upon by the Board of Trustees."

The President further stated: "At the present time the Board of Trustees, upon recommendation of the Administration and the Executive Committee of the University Senate provides that the avenue for appeals for tenured faculty shall be the elected Executive Committee of the Senate."

"As a matter of information to you in the involvement at the present time of a non-tenured faculty member of the University seeking an appeal, and acting under the Judgment of the Fifth Mstrict Court, and in the absence of any other proper bodies it appears that the best solution is to use the machinery that is provided under Trustee Regulations for tenured faculty for that purpose, and therefore, the Executive Committee of the Senate will be used as the Appeal Board for this particular case. "

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"There were two (2) things the Court Order required:

- 1) Reasons must be given to the Petitioner in writing. At this time the University has supplied those reasons in writing.
- 2) An avenue of Appeal must be provided and the University shall set the time and place for such Appeal,"

"The University has provided the written reasons and has set the time and place for Appeal and has advised the Claimant of this action, In order to protect both the individual involved and the University, and to assure that the hearing will be run impartially, since both the University and the Petitioner may be represented by Legal Counsel, the University has arranged two (2) things:

- 1) There will be a Court Reporter present to take and make a record of the testimony, and
- 2) The National Arbitration Association will furnish, at University expense, an Arbitrator to Chair the meeting not to make a decision, The Executive Committee of the Senate then, will serve in effect as a Jury and the Chairman of the Executive Committee is in effect the Foreman of the Jury.¹¹

The President stated he could not see any better way to try to adhere to both the spirit and the letter of the expectations of the Court and fair play. I hope this meets with your approval.

The President continued: "Having said that I believe the University must establish some proper Board or Committee for this kind of Appeal I confess that I would like to point out one question that I have talked briefly about with the Chairman of the Faculty Affairs Committee, Mr. Petrych, and I bring it to your attention with the request that you give thought to it, as you give consideration to possibilities of modification if such is your desire, Because we have both a Minority Report and the Majority Report here there are obviously some areas of disagreement, I presume these areas of disagreement will be reflected in the discussions that will continue not only today but before action is taken, And this is quite simply that there are two (2) roles embodied here and I am not sure of the degree to which these two (2) roles are compatible.

"The first role: **is** that **the** proposed **Committee** serves **as an Appeal Board** which hears **the** evidence presented before **it** and **comes** to a recommendation regarding that **evidence**."

"The second role: is that the Chairman of the Committee, and to a degree the Committee, acts as an arbitration unit in order to effect conciliation or reconciliation on the issues brought before it."

"Part of the problem to me seems to be whether the Chairman, in attempting to effect a conciliation or reconciliation is stepping out of the role of an impartial member of the Committee later for the Committee then has to act later upon evidence which they do not have **fully** at the time he has attempted conciliation, He has lost his impartiality by acting as a conciliator before the Committee has met, This bothers me, And I hope you will keep this as a problem in mind as you consider the recommendations."

The President then **asked** the Secretary if there was a quorum present? Secretary stated "No". This could then not be declared an Official Meeting, The unofficial meeting then turned to discussion of the Report of Faculty Appeals Committee (Majority Report) presented by Mr. Petrych. (Minority Report) discussion later by Mr. Joseph J. Koss.

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Mr. Petrych thanked the members of the Faculty Affairs **Committee** for being so patient with the problem at hand and their attempt to come to some solution that would be satisfactory to everyone involved,

<u>The President asked</u>: how do you wish to take this? Item by item? <u>Mr. Petrych stated</u> he thought **Item** by Item would be the best way of approaching **it**.

<u>Dr. Pugsley asked</u>: Would it be helpful if you (Mr. Petrych) were to explain the thinking of the Committee on each item as it is taken up?

DISCUSSION:

Mr, Petrych: Item #1 (of Faculty Affairs Committee Report - which is attached to this discussion). Please refer to it for reference,

The name of the **Committee.** Does not think any great problem here. **Tried** to keep it in line with an existing Committee already here at YSU having to do with hearing of complaints and grievances from non-faculty members.

I believe it is the Appeals Committee and is a "C" type Committee; in line with the naming of that Committee we just came up with the name, University Faculty Appeals Committee.

Dr. Pugsley: Does anyone want to talk about the title?

<u>Dr. Hare</u>: I don't want to talk about the title but since you raised the question that the parallel Committee is a "C" type Committee I presume that this particular Committee is an "A" type Committee or not?

Mis Dykema: Not A, B, or C. Does not get appointed the way the A, B and C Committees are done,

<u>Dr. Hare</u>: He had the clarification now. It will not fall under any of these categories, A, B, or C.

Mis Dykema: wonders where Constitution and Bylaws Committee is?

<u>Mr, Petrych:</u> In regard to Item #2:

It was the feeling of the **Majority** that whenever there was an alleged grievance to come before this Grievance Committee there were two (2) areas in which they could make a finding:

1) it was conceivable that there would be **some** complaint about an **area** where there is an existing University policy in effect and

2) a complaint possibly where no written policy or known policy as such covered the particular type of complaint,

The **Majority** felt that a finding would have to take into consideration any ex-isting University policy rather than just going off in five (5) or six (6) directions and saying - well, even though it is here, we find this way.

We tried to cover the matter of the possibility of the Committee finding against an existing policy by putting in **Item #3** and saying, if the Committee found against someone with an alleged grievance because of an existing University policy, but felt that the policy was inequitable or unfair in some way they would have the obligation as far as **Item #3** was concerned, to recommend **immediately** to the Administration that possibly this policy should be changed or altered in some way.

Dr. Pugsley: This raises a very interesting question.

This is whether or not the **Committee** should make such a recommendation to the Administration or whether or not **it** should make a recommendation to the Senate, or to some other group.

Not all of the **recommendations** made by the Administration to the **Board** of Trustees originate with **the Senate** or a **Committee**. Indeed most of them originate elsewhere on the campus,

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<u>Mr</u>: Petrych: Possibly he (himself) in error here. He wasn't reading verbatim: "shall have the responsibility to make to appropriate officers or committees recommendations for improvement of the operation of the University, (From Item #3), Dr. Shipka: Not sure of the intention of this third point,

If it were found that present University policy is inequitable but **that** according to present University policy the grievance must be denied, and then a recommendation were to follow to suggest a change in University policy what would be the effect on the original claimant - what would be the effect on the man who originally filed the grievance?

M: Petrych: I think that would be left to the discretion of the Committee as how far they wished to carry this, but what we were trying to do was to provide enough latitude here so that we didn't come up with any prescribed procedure and say, "You must do this, this, and stop."

What we wanted to do was see how strongly the **Committee** itself **felt** about the "inequity" unquote, and if they chose after making the appropriate recommendations to the appropriate officers or bodies to take it a little further possibly. Dr. Shipka: Would the committee ever suggest strongly that the existing policy

must be changed so that justice would be tendered?

<u>Mr</u> Petrych: There again, I think this would be up to the discretion of the Committee how strongly the suggestion was made,

<u>Mr. Reilly</u>: You were discussing Paragraph #2 and then slid into Paragraph #3. I had some comments on Paragraph #2.

Down to the third (3rd) line, after the comma, where: including us faculty serving as full or part-time administrators,

I found this rather confusing and upon inquiry I was told that your Committee meant Department Chairmen, Therefore, I think you should say Department Chairmen instead of those faculty serving as full or part-time administrators, You meant just Department Chairmen?

Mr. Petrych: You say this is misleading?

<u>Mr. Reilly</u>: Yes - for example: Our President is a full-time administrator, I assume. In order to be clear about it it should state Department Chairmen if it is meant to be Department Chairmen, per se.

Dr. Hare: Wanted to raise something regarding the same paragraph.

It seems to me that in view of the fact that many faculty do have one kind or another of administrative functions and that even this phrase "including those faculty serving as full or part-time administrators, not only the Department Chairmen, but a great many other areas - I don't see what the problem is in making the limitation at the level of a Department Chairman or anybody else.

We really will not solve this problem in **any** case **it** seems to me until the entire phrase **could** be left out without damaging the Proposal and say "**people** with faculty rank are often Petitioners, and that would include notice by Deans in various areas, all of whom practically hold faculty rank, of one kind or another,

<u>Mr. Reilly</u>: We have people who do not have faculty rank who are administrators here, and later on I noticed these people have no vote and yet they **are** going to be tried by a Committee on which they had no vote at **all**.

<u>Dr. Hare</u>: At the end of Paragraph #2, findings and **recommendations** of the Committee **shall** be reported to the Petitioner, the members of the Committee, the appropriate Vied-President, the President and **any** other appropriate administrative officer,

I would like to see this additional phrase added: the Committee mag, at its option, report **its** findings to the University Senate.

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<u>Dr. Hare</u>: Seems to me situations might arise where the Committee after meeting and cont³d.: making recommendations finds its recommendations a dead letter. It

might be wise to give this **excape** valve to this **Committee** that it could **occasionally** bring its findings to the Senate at its **discretion**.

I notice that the Proposal suggests that it will keep Minutes for its own use, that the Reports are to be given only to a very limited number of people. It seems that the Committee should at its option report to the Senate. It may be able to do so anyway.

<u>Mr. Petrych:</u> One observation here. In **discussing** this in **Committee** our primary concern was for the person with the alleged grievance and we felt that there might arise a situation - and this was the Majority opinion - where the alleged grievant wouldn't want this aired publicly.

<u>Dr. Hare</u>: I feel very strongly the **Committee** is quite correct in adopting this point of view, Nevertheless, I feel that for instance, where the **Committee** feels that certain University policies are inappropriate or **inequitable** that **the** option of reporting in general. terms or in particular terms is **with** the consent of the Petitioner, Of course, it would be a **valuable** tool in the hands of the **Committee**. **Certainly** no confidence should be violated or it seems to me the entire purpose of the **Committee will** be vitiated.

<u>Mr. Petrych</u>: Your point then, Dr. Hare is: "with the consent of the Petitioner." Dr. Hare: Yes.

<u>Mr. Koss</u>: Mr. Koss stated the Minority Report points out in Article #2: (See attached Minority Report for reference). That if there is an existing University policy, we in view of this Committee, in court cases in this State and others, if in view of that Committee it believes that if the University policy in its operational effect denies to the Petitioner or the grievant his Constitutional Rights it would be impossible for this Committee if it is adopted as it exists to find for the grievant.

It would place, as the Minority Report (See Minority Report attached) indicates an existing University policy above the grievant's Constitutional Rights. On the point that was recently made with regard to the findings and their distribution the Majority Report is as indicated. However, the Minority on the Committee did believe the faculty should have some access to these findings and recommendations because the grievant is not the only person who has an interest in this. Other faculty members do, and it is hoped that the Minority, at least it is the hope of the Minority, that if this Committee operates as it should it will improve the environment at the University within which all faculty members and administrators operate.

<u>Sister Conroy</u>: I just wondered if in Committee this dual function of the Committee was discussed **as** a function of an agency appearing and would they explore possibilities of redress?

Did the Faculty Affairs **Committee** view **this** dual purpose **as** absolutely necessary for this **Committee** or at best not attempt it?

<u>Mr. Petrych:</u> Our point here was that there **may** come a time when someone with an alleged grievance may act hastily and file a Petition. We felt that **it** was conceivable that possibly, after cooler heads prevailed and the Chairman maybe talked with this individual **it** was possible that they could come up with some reasonable and amicable solution and avoid the necessity for a Hearing. In the event that this was not possible, then of course, there would be a full Hearing, in effect, But the point was to try to keep **it** as simple as possible.

Dr. Dobbert: My question is **simply** a procedural one.

Addressed his question to the Parliamentarian (Mrs. Dykema): Isn't it customary that when a Committee does not come to a consensus and a Minority Report has gone out, such a Minority Report is signed by all those who have formlated the Minority Report?

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Parliamentarian: Stated she would have to check. Could not tell him right off, (Mrs. Dykema):

Dr. Dobbert: Seems to be customary that this is done, generally,

<u>Mr. Koss</u>: I wrote the Minority Report myself. There was no collaboration as is indicated in that Minority Report by anyone else, However, I think that some members of the Faculty Affairs Committee did and would have concurred in that Minority Report, at least in **part**.

It was signed by the person who wrote it, except that the stencils didn't run off. And thanks to the Secretary of the Senate (Miss Jenkins) who recopied and ran them, and because of the pressure of time she typed my name, for which I am very thankful that she did, She got it out and that is why it is not signed. I will sign and autograph your personal copies.

<u>Miss Jenkins:</u> (<u>Sec. of senate</u>): Mr. Koss, I even cut the piece from the old stencil with your name on it and fastened it to the new stencil, but it just would not come through,

NOTE: (On re-run of these Stencils (Saturday, May 22, 1971) Mr. Koss' signature is on the Stencil,)

M: Reilly: Since this is a Minority Report I was going to raise that question before when you formally presented it, Mr. Koss,

However, Mr. Koss, if I understood you correctly you thought all the Minutes of this Hearing Committee should be made public, Is that correct? This could be a very dangerous thing, We have dismissed faculty members in

This could be a very dangerous thing, We have dismissed faculty members in past years who were **homosexuals**. Now they violated a law but I don't think we should publicize this, So I think this should be at the discretion of the Committee what may or may not be publicized. We could hurt some individual tremendously, I assure you.

<u>Dr. Poddar</u>: I would suggest that Mr, Koss be asked to be there (on the platform) with the person who is representing the Majority point of view (Mr. Petrych) so that the Minority has the opportunity to react upon the suggestions that are made and comment upon them,

<u>Dr. Pugsley</u>: This is a recommendation Mr. Petrych to your Committee from Dr. Poddar,

<u>Mr. Koss</u>: You going to invite me to come up or not?

Mr. Petrych: Certainly, Mr. Koss came and seated himself on the platform,

<u>Dr. Shipka:</u> I wonder if it is not unconstitutional to dismiss a person for homosexuality? And if that were a reason I would tend to **think** that we would be in the Courts again.

There have been several precedents set on this in recent years in the Courts at the Circuit Appeals level and at the **District** Federal level,

<u>Mrs. Dykema</u>: We are getting away from Paragraph #2.

<u>Dr. Shipka:</u> If that is one of the sources of reasons that we are going to use to say that **this shouldn't** be **published** that reason **doesn't** count,

<u>Mr. Reilly</u>: I am citing here that there can be reasons like this which would be very injurious; doesn't have to be homosexuality; it could be many other things.

They could have **violated** the law; could be an habitual drunkard, an alcoholic, for example, I don't think we should publicize this even if they haven't violated the law, It could be very injurious to the person.

I think the Committee should have this at its discretion,

<u>Mr. Koss</u>: What Mr. Reilly points out is true, There could be some of this - some harm could come to some people who bring an action who were dismissed for the type of cause that he gives - whether just or unjust.

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Mr. Koss: But, I think what I weighed in my mind, and I was in the Minority, of course, on this Committee is that I think it would be of greater

damage to **deny** all of **this** type of information **than** there would be in revealing it. Besides we are supposed to be **responsible** for our conduct and if we do something we can, of course, be criticized for it.

In regard to the **Minutes** in the Minority **Report** again I indicate there are those with interests in a grievance other than those with privity to it. Again I refer to this idea of improving the environment and that's the reason I took the view on that that I did,

Dr. Pugsley: May I remind you that the testimony before this Committee would be recorded, would be a matter of record and would be available to the Defendant - and that it may form the basis for further Appeals in the Courts. And bear that in mind because in many cases this is only the first step in what may turn out to be a long procedure of disagreement.

<u>Mrs. Dykema</u>: In talking about Paragraph #9 - I would like to say that the Majority felt that the Grievance Committee or Appeals Committee would be able to settle problems, not simply be the first step on a long procession of proceedings and that small problems would not be automatically escalated. If, for instance, any-thing that anybody said was the subject of Minutes being posted in the Library it might keep many people from going to the Committee to seek redress on something that was minor but irritating because they didn't want to have it became a big issue on campus.

<u>Dr. Hare</u>: If we are discussing Paragraph #9, as we apparently are, it seems to be we are going to discourage a large number of faculty members who might have recourse to this Committee from using it at all. And since as Mrs. Dykema observed the hope and expectation of this Committee....the formality that would discourage the faculty from making the fullest possible use of it as a mediation and conciliation Committee.

Dr. Pugsley: Aren't you going to have to spell this out in rather specific terms?

I don't want to seem to get away from the **article** we are talking about - but later on you **very** properly say, I think, that Plaintiff may be **represented by** Counsel of **his** own choosing which may very well be legal counsel which throws it usually into a different ball park.

How do you distinguish where a case begins and where it is going to end up?

<u>Dr. Hare</u>: I don't think you can distinguish where a case begins and where it end up. That is why I feel that Paragraph #2, which we were discussing a while ago, is really a little more specific *than* is actually necessary.

It seems to me the **Committee** should be left with the widest possible latitude to **determine** its own **rules** and determine its **own** procedures. It **seems** to me this in going to be a **Committee** of elected **tenured** faculty members, I **don't** think that any **body** is going to argue too much about this particular set-up of the **Committee** and that it is capable of developing its own rules and its own point of view, and its own way of handling it,

I think we cannot spell **this** out until **we** know **all** about the **problems** that **existed** in the past. The reason we have a **Committee** like this is because we cannot anticipate the problems that will exist in the future, and it is precisely for **this** reason that we need a **Committee** like this to handle situations as they **arise**, and to **try** to **spell** out every situation that is going to arise in **the** future **would be absolutely impossible**.

COMMENT: I don't think we should waste our time on it.

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<u>Dr. T. Miner</u>: I'm a little confused. We seem to be jumping back and forth from #2 to #9.

It seems to me that the findings of this Committee in certain cases will become known and are a matter of public interest, but I would be very much disturbed if the Minutes of its meeting, what goes on, (and I think should go on privately),; I would be upset if those Minutes were broadcast all over campus just as Dr. Hare and Mrs. Dykema have spoken. I agree with their point of view.

Dean Paraska: Speaking on #1 and #2.

I am Chairman of the Appeals Committee. Hope you are not any more active than the Appeals Committee.

Do you really mean to have another Committee named with the word 'Appeals' in it?

In setting up this University Faculty Appeals Committee we are going to set up a second Appeals Committee, We already have one Appeals Committee that takes care of the classified people. Aren't we, in fact, leaving a gap for the professional people who are an important element of our University?

They have no recourse to the Appeals Committee. Did the Faculty Affairs Committee, since we are a University Senate rather than a Faculty Senate, consider including, say, the professional employees in this Appeal system'?

<u>Mr. Petrych</u>: We had considered this and the opinion was that we wanted to but that this particular Committee be initially just for the Hearing of Faculty alleged grievances. This was our intention.

<u>Dr. Dobbert</u>: Referring to #9. I think the discussion has wandered from one point to another. In one way there is an opinion or attitudes that all procedures shall be public, and therefore, that publicity shall protect the grievant.

Well, it has been also said by Mr. Reilly that publicity may not protect the grievant, and it has been said from the Chair that probably the grievant cannot prevent publicity because he may go into another ball park.

I would like possibly to get the discussion back to the grievant.

Isn't he the one for which we formed this Committee? Or is it that we formed this Committee for policy of confrontation? It seems to me that we first, and foremost, should say something about the grievant, If the grievant feels that his interest is better served by making the proceeding public then let him request so.

If the grievant, on the other hand feels that he is better served by procedures that may be secret or confidential I would think this possibly would serve best the grievant and his individual rights.

<u>Mr. Koss</u>: Since the Minority spoke to that point while what you say is true the grievant - it does not handle it does not consider, I think, the interest of others other than those privity to the confrontation, the grievance, the situation, whatever it is. Those people and the rest of the faculty have an interest.

You would get the same argument I think in a Court of Law if you were tried for murder. Don't publish it - you know that I'm guilty. This is for the edification of profession that this is done and we should have something like that in this type of environment, in this type of Institution, I believe.

<u>Dr. Slavin</u>: May I ask the Minority: Who is to decide whether it's to the interest of the faculty or not if the procedures are to be kept private or public?

<u>Mr. Koss:</u> If I may respond to that: In this type of situation I do not think it is the grievant's solely,

Dr. Slavin: Who is going to determine whether it is or not?

If I ask that something not be made public don't I have that right? Or are you going to rule in favor because you think you represent the faculty?

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- <u>Mr. Koss</u>: I think you do not have that right if the denial of that information harms someone else. In response to your question, however, I guess it would be the Board of Directors who decides what the situation will be in **view** of what the President recently said,
- <u>Mr. Fortunato</u>: I don't think there is any comparison between the proceedings in a courtroom and the proceedings we are talking about here,

First, and foremost, **all** parties that are in the courtroom have an immunity from any civil action. This committee is going to be a fact-finding Board, and if you want to get to the facts you are going to have a full and frank appraisal. I would be fearful of *any* civil action that could come from publicizing minutes of that kind.

- <u>Mr. Petrych</u>: I think in response to Mr. Koss, we have something that is a little bit contradictory. The idea that this Committee shall be formulated and open to anyone who feels he has a grievance and yet if we put in a ruling that these minutes are going to be made public and the person with the grievance feels that there is a little something he doesn't want let out wouldn't it serve as a deterring factor in getting him to bring the grievance before the Committee?
- <u>Dr. Hare</u>: I, myself feel, very much like D_{r} . Dobbert, that the matter of public or private hearings and whether or not a person wants to be represented by Counsel or not should be a matter that the Petitioner could easily decide in advance. This could easily be written into the Proposal without any great difficulty. The Petitioner would determine whether these are going to be public hearings or private ones.

If they are public hearings then presumably the minutes are also public; if private hearings then presumably the minutes are also private.

<u>Dr.</u> Pugsley: When we do have an official Senate meeting at which there will be formal consideration of this **it** would appear to me that we should agree beforehand on how this shall be voted upon.

It would appear that the entire Senate ought to have the opportunity for such discussion before we undertake a Motion for adoption in order that there can be a meeting of minds, and then you ought to take up the points one by one in **terms** of the official adoption,

Mow, is that what you have in mind? Or do you prefer to have a Motion to adopt when the time comes? You go through all this red-tape of Amendments, and counter-amendments and that sort of thing, but what do you want to do?

<u>Parliamentarian</u>: There is a procedure by which you can put it on the floor and then you can adopt point by point.

<u>Dr. Pugsley</u>: I don't want us to get tangled up when we are actually considering the matter in a lot of Parliamentary red-tape when the essence of what we are trying to do is come out with the right answer.

<u>Dr. Hare</u>: I suggest that perhaps with an expression of the opinion of the people present we could pass on to other points.

<u>Dr. Greenman</u>: It seems to me that in terms of what **Dr.** Dobbert has said and Mr, Koss has said you can adopt the position that will incorporate merits of both of the positions.

Dr. Dobbert is concerned **with** protecting the grievant; this can be done by requesting privacy or by requesting publicity.

Mr. Koss is interested in bringing to the attention of the whole University the substance at **issue** which has been brought to the attention of the Committee by the grievant.

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Dr. Greenman: This can be done by the Committee calling the University's attention to this without any mention of the grievant, If it is a question

that affects the whole University it can be formulated in such a way as not to be focused in on the grievant,

It doesn't seem to me that they are incompatible positions,

Mrs. Dykema: It seems to me that Dr. Hare's suggestion that a report would be made to the Senate would be brutal if the position takes care of that.

What #9 had to do with that, was the actual Minutes, which of most Committees are on file in the Library and available for everyone to read.

<u>Mr. Petrych:</u> With regard to Item #4 here: the size of the Committee was purposely kept small. We thought it would be a little less cumbersome as far as trying to get a meeting together; as for the election procedure we felt that the Executive Committee having been elected by the faculty here would have the confidence of the faculty in picking a nominating committee and subsequently the nominating committee picking members for the Appeals Committee.

We did, however, try to make provision for someone who may have been overlooked as far as membership or a potential candidate for membership on this Appeals Committee by having this provision for Petition by a potential candidate, and just allowing additional people to come on as possible members of the Committee.

<u>Mr. Reilly</u>: I want to object to the number three (3). The number 3 should be enlarged to seven (7), with one (1) member being elected and one only, from each School, instead of 3 members.

I think this could be a very unfair Committee balanced one way. I have confidence in one from each School as getting pretty good representation as a whole from the University. I intend to make that as an Amendment when it comes up - that there be seven (7) one from each School and one only from each.

Dr. Hare: Plus the Chairman or how?

<u>Mr. Reilly</u>: I have a lot here, but I was going to suggest that the Chairman, inasmuch referred to an Administrative Officer, etc., I was told they meant Department Chairmen.

I was going to suggest that the Chairman of this Committee be elected by Department Chairmen and only allowed to vote in the event of a tie needing to be broken, and serve one year (1) only.

<u>Mr. Petrych</u>: Mrs. Dykema felt a point of clarification needed here.

Would you give us your reason for your desire to have the Chairman of the Appeals Committee elected by Department Chairmen?

<u>Mr. Reilly</u>: Inasmuch as I was told that what was meant when I referred to Full and Part-time Administrative people I was told that what was meant was Department Chairmen; they are not allowed to vote here. That is why I thought they should elect the Chairman. The Chairman would not have a vote except in a tine **and** one year is going along with what you already have,

<u>Sister Conroy</u>: The dual purpose of the Committee is to keep the function simple. The discussion has lead me to believe that this Committee would be more of an arbitration Board, but less an arbitration Board than one with more affiliation. It seems to me we shouldn't structure the Chairman in the various schools. That we ought to look upon this Committee as a kind of grouping of many individuals dealing with other Committee individuals rather than a structure in terms of various Schools and Departments.

I would prefer the Committee as it is outlined in #4 rather than change it to a Chairman from Administration or from different Schools.

DISCUSSION-SPECIAL SENATE MEETING (April 23, 1971)

Dr. Hurd: I should also like to react to the size of the Committee.

Many of you have been on committees with 7 to 10 or 12 members; you know the difficulty of getting them together,

One of the reasons for keeping the committee small was that it would be easier for them to meet quickly and take action.

<u>Dr. Hare</u>: I would like to add my support to what Dr. Hurd said, and to what Sister Mary had to say.

It seems to me that in view of the fact that the requirements did not come in for discussion but the Proposal suggests that the Committee meet within one week after the Petitioner filed a Petition, and that the Committee had better be kept just as small as possible,

Insofar as the Chairman is concerned, I would have some objections as to the way he is empowered to vote in this particular Proposal, but I think it would be very unfortunate to have a large committee – even as many as seven (7) people \rightarrow but I do not see any objection to having some kind of a rotation system among the various Schools. That would perhaps be perfectly satisfactory. But to have soven (7) members I think we are crippling the Committee in part to begin wi*h-

<u>Dr. Pugsley</u>: Are you saying that you are recommending that no more than one (1) member of the Committee of whatever size, assuming that it is seven (7) or smaller come from a single School?

<u>Dr. Hare:</u> I think it is desirable to have as open an election as possible with as few restrictions as possible, I understand that the feelings of the other Schools on campus who sometimes feel surrounded and outnumbered by Arts and Sciences.

Since it is extremely desirable that this Committee have the support of the entire faculty in the entire University Community anything that can be worked out, if it is possible mechanically to do so, without burying ourselves in rules and regulations, should be done.

A large Committee would be undesirable.

<u>Mr</u>, <u>Koss</u>: With regard to one of the points Dr. Hare raised with regard to the privilege of voting on the part of the Chairman,

The Minority Report attacks that because it believes that it would make this Committee in many cases inoperational, It could not come to a decision, and I think that this Committee, when it has a grievance before it, because that is the expectation of the grievant, is to get some decision. And we should not, I believe write into this procedure something that in some cases will cause a tie vote.

<u>Mrs.</u> Dykema: When we first set it up we had the Chairman with the privilege of voting to make or break a tie. After much discussion it was felt that since he was an elected member, just as the others were, that to deny him (and I think Mr. Koss went along with this) his vote was unfair.

I think perhaps I neglected at that point (which was fairly recently) to go back over the problem of its being, therefore, a 4-member committee though a 3-member quorum, Before that we had a 3-member committee with a Chairman who only voted to make or break a tie.

So there may need to be some change along that line but **our thinking** was that since he was an elected member, and was not elected just for Chairmanship, that he should not be denied his vote,

<u>Dr. Pugsley:</u> One of the interesting things to me as I observe the operations of the Ohio Board of Regents is that the Chairman of that Board votes and makes Motions. I had not experienced this before but it is evidently quite acceptable. - 12 -

DISCUSSION-SPECIAL SENATE MEETING: (April 23, 1971)

<u>Dr. Hare</u>: I do not really think whether the Chairman votes simply to break a tie or votes or votes under all conditions is the essence of the matter because I would take issue completely with Mr. Koss and his view of this Committee.

Mr. Koss seems to take the **view** that this Committee is one that is going to arrive at decisions and is going to then take action.

I doubt very much that this Committee is going to function in this role. This Committee is going to mainly attempt to find solutions, and my guess is that they will be acting in large unanimity in most cases and I really do not see that there is a great problem in the procedure of voting.

If this Committee is going to be divided along lines and take votes and have to break ties it will probably be a failure anyway.

<u>Mr. Petrych</u>: With regard to the additional candidates over and above those nominated by the nominating committee would you as a group have any feeling as far as setting a limitation on the number of candidates?

And do you feel that ten (10) is a substantial number of names on a petition to qualify a candidate as such?

Do you have any preference on this?

<u>Dr. C. Painter</u>: As it reads right now you are suggesting that at least two (2) candidates should be nominated for each position. If you left that wide open you could have all of us as candidates,

I think you are going to have to set some limitation on the number of candidates for each position.

In response to Mr. Reilly's comment relative to representation: if we follow Mr. Koss' allegations here that it is supposed to be not only for the grievant but the whole University that is concerned here - if the whole University is concerned then I think the whole University should have some representation on the Committee, Or are we just representing Arts and Sciences or School of Business, Education, etc.

I find that Chairing Committees is very difficult - getting a Committee together.

I think you find that when you try to get classes together. I don't think that the fact that the Chairman had a tough time getting 7 people together should be a detriment to the function of the Committee. If these are as Sister has pointed out humane people treating people humanely then they should get together, if it takes a week, 2 weeks or 10 days. If you have to operate on a crisis basis then that's the way you will have to operate. At least you operate, You don't throw in the sponge before you call a meeting.

<u>Dr. Hare</u>: I would like to ask Dr. Painter if he sees any objection to a rotating system insofar as the election is concerned in the interest of keeping the committee small? That the positions could be rotated among the Schools?

Dr. C. Paint, I see one objection to it.

In the 10 years I have been here it doesn't rotate.

That's the problem; it goes around in circles. My point being here that if I were to send a paper around now to ask all of you what four (4) Committees you served on in the last 5 years I'll bet you couldn't tell me.

That's my only objection to it -- the rotating concept. That's fine, if I have a grievance, well let's see, the people who are in there now aren't from my School so I'll wait until next year and they will be from my School.

I think it's too much of a problem here checking to find out who is on the Grievance Committee before you file your grievance.

If you have representation from all your Schools, not necessarily all of them, six (6) of the Schools and then rotate the 7th School I don't think it is asking us too much to get together if we have a grievance, It will be something very quick. It will have to be done quickly.

DISCUSSION-SPECIAL SENATE MEETING (April 23, 1971)

<u>Mr. Koss</u>: Some points I would like to make:

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1) Response to a statement Mrs. Dykema made - in the Committee as I recall I have never supported a position that the Chairman should be able to create a tie, I did support the position that he should not be denied the right to vote, I opposed the fact that he should elect not to vote and create a tie by that procedure.

2) With regard to $D_{r_{\bullet}}$ Hare's statement - the allegation is that the committee is not going to do anything:

This came up so often in our committee as if we were playing games, This committee will find the facts; whether or not **it** is implemented is quite another matter, **It** depends upon where **it** goes from there; what the University does through its various other procedural bodies and chooses to do,

I have no objection to a larger committee. In fact, I have suggested a larger committee in accordance with the statement.

Dr. Greenman: I would like to speak in support of the suggestion of Mr. Reilly's to have a larger committee. It seems to me that the advantages of having a representative from each School would be so great in terms of examining grievances that should outweigh any possible awkwardness that should arise in terms of purely mechanical questions of getting them together.

<u>Dr. Pugsley</u>: How long do you wish to hold this meeting? It is now 4:55 p.m. Do you wish to go on until 5:15 or 5:30 pm? Many people are leaving now. It was decided to close at 5:15 p.m.

Dr. Poddar: In reference to #4 in the Majority Report.

Regarding the suggestion that has been made here that there should be one representative from each of the seven (7) Schools. It appears to me that as individuals, people represent other people, They do not represent the Institution,

Perhaps in that argument, if **it** is to have any validity, is to give equal representation to the College of Arts and Sciences: (for example, we might have to divide up the College of Arts and Sciences into the Natural Sciences, Humanities, etc.; Social Sciences, and what else have you).

It seems to me that we ought to have election on the basis of the number of people that are involved; they are the ones who should make the selection of the members of this committee.

<u>Mr. Bright</u>: I think traditionally what has happened in our society and in our Universities today is that people are developing their own small environs around them, And these close-type environs that we keep building around us keep us from really interacting with each other in a humane way which I think the Grievance Committee is set up to do; to analyze the objectives,

Now, I think in a University organization such as this that a grievant would be most widely and broadly represented in any case if that thing was systematized across the board representing a broader base than just 3 or 4 members, which again would just represent small little satellites; like, for example, some of us are here to teach; others are here to make images; others are here as a buttress against one another. It is becoming a weird, bizarre situation,

I think if we are going to go on in terms of a composite unit in the University structure moving in some direction collectively we ought to delegate an organization in this matter,

I think that what is very obvious here is that we have a division of interests. There is a grievance here, We need a Moderator right here to decide what we are talking about in this room.

By that very notion the fact that we are getting absolutely nowhere and that the oxygen is really depleted in this room.

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DISCUSSION-SPECIAL SENATE MEETING (April 23, 1970)

Dr. Mare: Which side are you on, Mr. Bright? On the 7-member side or the 3-member side?

<u>Mr. Bright</u>: The **7-member** side,

Miss Dykema: My feeling is that this would be a committee of faculty members dealing with faculty problems, Not a committee of schools dealing with school problems, and even if the nominating committee was so unwise as to nominate six (6) people to a position all from one School and maybe one department I am sure the faculty would be sufficiently incensed to get a lot of petitions going that would get other people on the slate that would give some diversity,

And it is conceivable that two faculty members even from the same department might be able to be impartial and helpful in assistance on this committee,

<u>Dr.</u> Greenman: A member of the University identifies with his School and if his School isn't represented on a Grievance Committee he right then has a grievance.

The Committee presumably is going to deal with two (2) kinds of problems:

1) Problems which are peculiar to the grievant

2) Problems which are University-wide

The best way to deal with the second kind of problem is to have maximum representation,

In terms of the first problem, again it seems to me the more intelligence you can bring to bear the more humanity you can bring to bear upon that question the better. You can do that with seven (7) far better than you can do with three (3).

<u>Dr. Hankey</u>: The division by Schools at the outset tends to fragment the Committee, and we elect School representatives and not committee representatives. And I think there is a counter argument - that is, and if my memory serves me rightly and I think it does - Committees on which I have served with mixed representation from different Schools has always worked very well. I think it probably works better than Committees within the Schools but this has been done by some outside body.

We have never, I think, have known for a while who represented what School. When the Committees were in the Senate - as soon as we started to argue things School lines do set up. I think if we set the School lines up first we are inviting disagreement, representation along school lines; whereas, if we set up the Conmittees first, a good big Committee that will allow election — if faculty does this right it will allow representation across the board from different Schools.

If faculty does it wrong it is going to be one more basis for the Committee thing to fall on its face, I would rather see us do it voluntarily, if possible, than by design,

<u>Dr. Pugsley:</u> If you wish another meeting for discussion that would be arranged by Mr. Petrych.

I must compliment you on having upheld the finest traditions of the faculty in the definition of a faculty member: he is one who things otherwise.

MEETING ADJOURNED: 5:15 p.m.

Respectfully submitted,

Vera Jenkins SECRETARY OF THE SENATE

<u>MINORITY REPORT</u> <u>ON THE PROPOSED</u> <u>YOUNGSTOWN STATE UNIVERSITY FACULTY APPEALS COMMITTEE</u> <u>for consideration on</u> <u>April 23, 1971</u> by the <u>UNIVERSITY SENATE</u>

This Minority Opinion is respectfully submitted to the members of the University Senate to aid in the establishment of procedures for the just resolution of issues between faculty and administration, to insure academic freedom in the University as an institution for free inquiry in a free and open society, and to provide for greater harmony among the various components of the University community.

- I. Article 2 reads: "The purpose of this committee is to function as an agency for the hearing of faculty grievances received from the full and limited service faculty members, including those faculty serving as full or part-time administrators, and to explore the possibilities of redress and/or to assist in arriving at satisfactory solutions. Any findings of the committee **will** be
 - a) with regard to the application and interpretation of existing University policy where such policy is stated, or
 - **b)** with regard to matters not covered by University policy.

The findings..., Officer."

- II. Article 3 reads: "The Committee shall have the responsibility to make to appropriate officers or commitees recommendations for improvement of the operation of the University,"
- 111-The Minority contends that if Article 2 is adopted as written, it will effectively preclude findings for the grievant in certain types of cases, not all of which can be anticipated, but one of which is a "Poddar-type" case (non-renewal of contract without specific oral and/or written reasons for the action). Except in rare cases where written notice to the faculty member by the University fails to meet a required deadline date for such written notice, or for such other related technical failures to comply with stated requirements under <u>existing</u> University policy, the Committee would find for the Administration in all cases.
- IV. Such a result, the Minority believes, is unjust and should not be permitted,
- V. The Faculty Appeals Committee, in view of its purpose, should not be so restrained as to preclude its finding for the grievant, in the face of the University's stated existing policy, where such policy conflicts with, and/or denies the grievant's Constitutional rights; and where the Committee has made a diligent search of existing legislation and case law, both within and outside the state of Ohio as it relates to the issue at hand and where it further believes the University policy at issue does, in fact, deny the Constitutional rights of the aggrieved,

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MINORITY REPORT - FACULTY APPEALS COMMITTEE: (April 23, 1971)

- VI. To hold otherwise would allow University policy which operates to deny the Constitutional rights of a faculty member to take precedence over, and to supersede, the Constitution of the United States.
- VII. The Majority view is that even if the Faculty Appeals Committee is precluded from finding for the grievant under Article 2 (a), as claimed by the Minority, whatever defect results from the operation of Article 2 (a) is remedied under Article 3.
- VIII. The Minority's contention is that in a case of the type reflected in V (Page #1) the failure to provide due process to the grievant under Article 2 (a) will probably not be remedied under Article 3 for the following reasons:
 - a) The Faculty Appeals Committee is not required to take action under Article 3 at the time of the grievance, and it may not take any action whatsoever;
 - b) The Faculty Appeals Committee even if it does act under Article 3, is not required to, and therefore may not, recommend immediate restitution for the grievant to make him whole for the wrongful act of the University; and
 - c) Even if the Faculty Appeals Committee does act under Article 3 and does recommend immediate restitution for the grievant for the wrongful act of the University, the adoption and implementation of its recommendation will be more circuitous and the time interval between recommentation and implementation will be more extended to the effect that the denial of due process resulting from the operation of Article 2 (a) would not only <u>NOT</u> be remedied by the action of the Committee under Article 3; but would, to the contrary, be confirmed and effectively re-enforced by a "pocket vote" of inordinate delay.

<u>THEREFORE</u>, the Minority recommends the deletion of the entire second sentence of Article 2 including sections (a) and (b).

* * *

IX. The Minority contends that this Committee should not hear grievances of a strictly administrative type brought by one full time "administrator" (employer, or agent of the employer exercising either complete or partial supervisory, evaluative and/or directive function, either directly or indirectly over the faculty, or portion thereof) against another full time "Administrator" or against a member of the faculty (an employee who has no supervisory, evaluative or directive function over "administrators"). - 3 --

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X. The Minority believes that persons who perform both an "administrative" and a "faculty" role or function such as Chairmen of Academic Departments, should be permitted to bring grievances to the Committee if the grievance is rooted in the "faculty" or employee function but not if the grievance is rooted in the "administrative" function.

> THEREFORE, the Minority recommends in the first sentence of Article 2 which reads: "The purpose of this committee is to function as an agency for the hearing of faculty grievances received from full and limited service faculty members, including those faculty serving as full or parttime administrators, and to explore.,.", that the words "full or" be deleted.

<u>ALSO</u>, the Minority recommends that the following be inserted after the first sentence in Article 2: "The Committee shall hear grievances from part-time Administrators only if the grievance has its basis in his role or function as a faculty member (an employee having no supervisory, evaluative, or directive function over administrators), but not if the grievance has its basis in his role as administrator (an employer or agent of the employer exercising either complete or partial supervisory, evaluative and/or directive function either directly or indirectly over the faculty or portion thereof)."

XI. Article 4 of the recommendation provides the Chairman "with the privilege of voting" and Article 7 provides for a quorum of "three members".

The Minority contends that the Chairman's "privilege of voting" is undesirable in that the Chairman's exercise of his "privilege" could result in a tie vote by the Committee. For instance, when the Chairman and all three other members are present, the Chairman by voting could cause a two-two tie vote. In another case where there are only three members present (quorum) the Chairman by not voting could again cause a one-one tie vote.

In view of the stated purpose of the Committee and the desire of the grievant to obtain a ruling, for this is his expectation in bringing his action, the Minority holds that as an operational matter, such a "privilege" provision can operate only to impede orderly solution of controversy by encouraging inconclusive tie votes.

The Majority defends the "privilege" provision on the grounds that the Chairman should NOT be forced to vote, using the analogy of the "hung jury" in a court of law.

The Minority contends that the "hung jury" is not analogous because when a "hung jury" decision occurs a new jury can be selected from new veniremen and the entire case retried. Under these procedures as proposed, if a tie vote were to occur, however, the grievant would be effectively precluded from any conclusive adjudication of his grievance by the Committee for

MINORITY REPORT - FACULTY APPEALS COMMITTEE: (April 23, 1971)

at least a year until a new Chairman were elected; and even then the Committee may refuse to rehear his case unless he has new and substantial evidence to present that was not entered in evidence at the first hearing.

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Furthermore, the Minority contends that if the Chairman or any of the other members <u>disqualify themselves</u> from hearing and acting on a grievance for proper reasons, then that Chairman or that member should appoint a substitute to serve as his own replacement (Article 5). Otherwise, in tie vote situations, which he creates, the Chairman holds an effective pocket vote on the Committee and subverts its purpose.

<u>THEREFORE</u>, the Minority recommends (1) in Article 4, the deletion of the words "with the privilege of voting" and the substitution in their place of the words "who shall vote only to break a tie vote"; and (2) that the third sentence of Article 5 be amended to read "any member of the Committee who will not be available for duty shall appoint a substitute member during his period of unavailability; such substitute shall have the same qualifications for membership as the elected member who designated him, and shall have the same power."

XII. Article 9 of the recommendation reads as follows: "9. The Committee shall keep minutes of its meetings for its own use,"

The Minority contends that the restriction "for its own use" operates to the detriment of the interests of various other groups and/or persons and as such is not desirable for the following reasons:

- This restraint would deny findings, evidence, standards for the findings of fact; minority views and other information to another faculty member who, perhaps, has a grievance, similar to a possible prior precedent-setting grievance and such denial might well handicap his preparation of evidence for the hearing or preclude his ever bringing a formal grievance to the Committee,
- 2. This restraint, in its operational effect, is probably illegal and the minutes as well as such other specifically enumerated data which is essential to a grievant's proper defense against wrongful acts by the University is probably available through Court action from not only the Faculty Appeals Committee but from elsewhere in the University as well.
- 3. Also, the greater availability of these minutes and other data at the University would to some degree eliminate the feeling that some faculty members have of the secrecy which seems to surround some decisions, alternative decisions and the grounds on which they were based. Just as Courts of

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Law and Equity write opinions for the edifications of the profession instead of merely rendering a decision; so, too, should the availability of the minutes of the Faculty Appeals Committee be made available to those concerned for their edification, information, and use.

- 4. One of the greatest benefits to be derived from the effective operations of the Faculty Appeals Committee, aside from rendering justice directly to the aggrieved in a specific case, is the broad indirect but real benefit shared by all parties from the greater harmony achieved within the University environment. Because parties other than those with privity to a specific grievance also have interests in the outcome of the case, information related to it should not he denied to them.
- 5. The Majority contends that improper use of the minutes by some may cause overwhelmingly undesirable results if they are generally made available. The Minority contends that much more harm will result to the University if the minutes are denied than if made available, that their denial is probably legally unenforceable, and that if the Majority's contention is valid in this case, then the vast amount of information available to the public in various public records should also be restricted,

<u>THEREFORE</u>, the Minority suggests that in Article 9 the words "for its own use" be deleted and that they be replaced by the words "for the use of all interested parties."

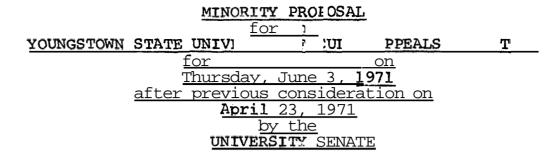
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In addition to the undersigned, other Faculty Affairs Committee Members who have not collaborated in this opinion may concur in this Minority Report in whole or in part.

Respectfully submitted,

J.√J.VKOSS, MEMBER FACULTY AFFAIRS COMMITTEE

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This Minority Proposal is respectfully submitted to the members of the University Senate on request of a member of the University Senate to aid the Senate in its deliberations. Both the undersigned, J. J. Koss, and Prof. Petrych, Member and Chairman, respectively, of the Faculty Affairs Committee concurred that the undersigned should prepare and present this proposal to the University Senate for the purpose stated.

MAJORITY REPORT

The Faculty Affairs Committee recommends the formation of a faculty committee, to be constituted and charged as described below:

1) The **Committee** in question shall be known as the Youngstown State University Faculty Appeals Committee.

2) The purpose of this committee is to function as an agency for the hearing of faculty grievances received from full and limited service faculty **members**, including those faculty serving as full or part-time administrators, and to explore the possibilities of redress and/or to assist in arriving at satisfactory solutions. Any findings of the committee will be

a) with regard to the application and interpretation of existing University policy where such policy is stated, or

b) with regard to matters not covered by University policy.

The findings and recommendations of the committee shall be reported to the petitioner, the members of the committee, the appropriate Vice President, the President, and any other appropriate Administrative Officer.

<u>NOTE</u>: See end of report for notes and references.

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2) The purpose of this committee is to hear faculty grievances received from either full-service and/or limited service faculty excluding department chairmen and other full or part-time administrators except as hereinafter provided, **brought** individually or **jointly¹to** make **findings** of fact either for or **against** the grievant(**s**) on the

merits of the grievance; and if its findings are for the grievant(s) to explore the possibilities of redress including full restitution and/or to assist in arriving at satisfactory solutions consistent with the committee's official findings.2

The Committee may hear grievances brought by persons who jointly perform both an "administrative" and a "faculty" role or function such as-chairmen of Academic Departments

provided that the grievance has its basis in his role or function as a faculty member (a faculty member is an employee having no supervisory, evaluative or directive function over the faculty or portion thereof); but the Committee shall not hear the grievance if its basis rests on his role as an administrator (an administrator is an employee or agent of the employer exercising, directly or indirectly, complete or partial supervisory evaluative and/or directive function over the faculty or portion thereof).

The findings and recommendations of the Committee shall be reported to the grievant(s), to members of the Committee, to the appropriate faculty or administrative groups or officials, and shall be available on request to faculty members having a direct or indirect interest in the grievance.

3) The Committee shall make to appropriate faculty and administrative groups or committees, recommendations rooted in its area of authority for the improvement of the University.5

4) The Committee shall consist of a Chairman voting only to break a tie⁶ elected-at-large annually in May for a term of one calendar year commencing and terminating on bers elected at large in May for a term of three calendar years commencing and terminating on September 15. On the first election the nine members shall be elected, three members each, for • terms of three, two and one years, respectively, the candidates receiving the highest number of votes receiving the longer terms. On the first election, the terms. elected Chairman and/or members shall take office immediately and shall serve their elected term

plus the time interval between their

election and September 15.

3) The Committee shall have the responsibility to make to appropriate officers or committees recommendations for improvement of the operation of the University.

4) The Committee shall consist of a Chairman, with the privilege of voting, elected at-large for a term of one year: and three other members, elected at-large and serving for terms of three years, provided that on the first election the three mem- September 15; and nine other members shall be elected from a single slate for the terms of 3, 2, or 1 years respectively on the basis of highest number of votes. The Senate Executive Committee shall appoint annually the nominating committee from the full-service faculty members. At least two candidates shall be y nominated for each position, and additional candidates shall be included if a petition for their candidacy is signed by a minimum of ten (10) full-service faculty members. No person shall be a candidate for more than one position,

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MAJORITY REPORT

MINORITY REPORT

The Faculty Appeals **Committee**⁸ shall annually **nominate** for the May ballots at least two candidates for each position; additional nominations shall be included on the ballot if a petition for candidacy is signed by a minimum of six fullservice faculty members; the Faculty Appeals Committee shall conduct the election by secret mail ballot; and those three Committee members who have the longest unexpired terms shall serve as election tellers. In the event of a tie vote the candidate receiving the highest number of votes of the Faculty Appeals Committee shall be declared elected.

In the first election all nominations shall be by petition signed by at least six full-service faculty members;⁹ such petitions shall be forwarded to the Faculty Affairs Committee which shall conduct the secret mail ballot, and shall serve as election tellers. In the event of a tie vote in the first election there shall be a run-off election by secret mail ballot.

No person shall be a candidate for more than one position.

MAJORITY REPORT

5. The Chairman and the three other members shall be tenured members of their faculties, excluding department chairmen and other administrative officers. The electors shall be non-tenured, as well as tenured full-service faculty members, including department chairmen, but excluding deans and other **administra**tive officers.

Any member of the **Committee**, knowing that he will not be available for duty during any extended period, shall be **authorized** to appoint a substitute member during his period of unavailability; such substitute shall have the same qualifications for membership as the elected member, and shall have the same power.

6. The Chairman shall be empowered, whenever he feels it appropriate, to appoint from among the faculty-at-large ad **hoc** committees for more thorough investigations and recommendations except in cases **rela**ting to loss of tenure. Any such subcommittee can report only to the parent committee.

7. The Chairman shall convene the Committee within one week of receipt of any written petition. A quorum of the Faculty Appeals Committee shall consist of three members. The Chairman, however, at the request of the petitioner, is empowered to seek a conciliation without recourse to the Committee,

8. The Constitutional right of any person appearing before the Committee to be represented by counsel of his choice shall not be infringed.

MINORITY REPORT

5. The Chairman and all nine members of the Committee shall be full service faculty members excluding department chairmen and other administrative officers. The **Chairman** may hold any faculty rank but no more than three of the nine members shall hold the rank of **Associate** Professor or Full Professor.

The electors shall be nontenured as well as tenured fullservice faculty members, excluding department chairmen, deans and other administrative officers.11

Any member of the Committee, who will not be available for duty during any extended period shall appoint a substitute member during the period of his unavailability; such substitute shall have the same qualification for membership as the elected member he replaces and shall have the same **power**.¹²

6. The Chairman shall be empowered, whenever he feels it appropriate, to appoint from among the faculty-at-large ad **hoc** committees for more thorough investigations and recommenda-tions. 13

7. The Chairman shall convene the Committee within one week of receipt of any grievance under these procedures. A quorum of the Faculty Appeals Committee 14 shall consist of seven members 14, and the "Chairman" shall be considered a "member" for quorum purposes.15

8. The **Constitutional right** of any person appearing before the Committee in any capacity to be represented by legal counsel shall not be infringed.

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MAJORITY REPORT

9. The Committee shall keep minutes of its meetings for its own use.

MINORITY **REWRT**

9. The **Committee** shall keep accurate records of its meetings and of its hearings including all evidence and detailed oral and written representations of all parties for proper subsequent use by all persons having an interest, direct or indirect.¹⁶

10. If and as the duties of the 10. It is expected that the other duties of the person who is Chair- Chairman become so burdensome as to prevent his effective attention to this function, he shall be granted the responsibilities of the Facultyappropriate release time for the Appeals Committee.

man shall not be such that it will prevent his effective performance of period of such excessive duties without prejudice.17

11. A faculty grievance is a com. plaint by a faculty member of members based upon the decision, action, or failure to act of the employer, or agent of the employer, the operational result of which affects the conditions, circumstances and environment within which the faculty member, or members, work. The grievance is allegedly caused by an employer decision, misinterpretation or inconsistent application of existing rules or practices, or of the initiation of new rules at any and all levels, -- behavior which affects salaries, hours, working conditions, academic freedom, professional standards, and other areas including, but not exclusively limited to, economic considerations.

Settlement of Grievances by nature is essentially a collective bargaining function presuming good faith and a sincere desire to achieve a mutually-acceptable solution rooted in equity and justice.

In addition to the undersigned, other Faculty Affairs Committee Members who have not collaborated in the writing of this opinion may concur in this Minority Report in whole or in part,

Respectfully Submitted,

KOSS, MEMBER FACULTY AFFAIRS COMMITTEE

FOOTNOTES AND REFERENCES of the MINORITY REPORT

¹Grievances may be brought jointly only if the grievants allege a common cause of their complaint. To disallow joint actions might result in a miscarriage of justice in many cases occasioned by the failure of an individual grievant at the hearings to meet the standard of proof necessary to prevail — a standard much more easily met by the cumulative evidence of several grievants **filing** a claim in a proper joinder.

²The Committee should not endeavor to explore possibilities of redress or reconciliation until after it has heard the case and come to a decision.

³See Minority Report, April 23, 1971, Sections IX and X.

 ^{4}See Minority Report, April 23, 1971, Sections III, IV, V, $^{\text{VI}}$ and VII.

⁵See Minority Report, April 23, 1971, Section VIII.

6See Minority Report, April 23, 1971, Section XI.

7The Minority believes that the majority's recommended Committee is too small and recommends a ten member committee with the Chairman voting only to break tie-votes.

⁸The Faculty Appeals Committee, it appears to the Minority, would be much better qualified to perform this function than the Executive Committee of the Senate in view of the current structure of the Senate.

⁹Again, in view of the structure of the Senate and its influence on the Executive Committee of the Senate, it appears to the Minority that the recommendation reflects a more democratic procedure.

¹⁰For this type of Committee, in the view of the Minority, the suggested proportions according to Faculty Rank reflect much more accurately the different constituencies than do the several schools as argued in the Senate meeting of April 23.

11 The electors to this Committee established to protect employee rights should not include agents of the employer or first-line management, against whom many of the grievances may eventually be filed.

¹²This represents an innovative but probably workable suggestion for achieving continuity especially during the Summer Quarter. See also Minority Report, April 23, 1971, Item XI.

13 The Minority views the loss of tenure recommendation of the Faculty Affairs Committee as almost completely worthless primarily because it provides no right to the faculty member to be represented by legal counsel -- a motion to that effect having been made in Committee by the undersigned only to fail for lack of a "second".

FOOTNOTES CONT'D.:

14A quorum of seven of the expanded Committee appears reasonable.

15The Minority believes the **Chairman** should not be empowered to seek a conciliation through the "good offices" of the Committee. The person who is Chairman may seek a conciliation in the interest of the grievant in his role as professor but not in his official role as Chairman of the Committee.

16see Minority Report, April 23, 1971, Item XII.

¹⁷While it is impossible to predict the time necessary for the Chairman to spend in his function, it appears to the Minority that when the Chairman is unduly burdened with the problems of the Committee, especially since no other committee of this type exists anywhere within the University structure, that reasonable relief time be provided to him without prejudice. To fail to comply would hamper the grievance procedure with possibly grave consequences to harmony within the University environment.

4. J. Hose

YOUNGSTOWN STATE UNIVERSITY SPECIAL SENATE MEETING Friday, April 23, 1971

IN ATTENDANCE: Robert K. Hare 12TEl Greene Thomas a. Shepha Thelma S. Miner Ward Z. Miner. Christine R. Ighema Elisabeth Sterenberg John . Jerlicki 18 & Yoziiak Si May Comoy Mae Lumin Behen L.J. Latre D.R. William 9 Joh & Ear 1. A. Roberto DElse Raymond W. Hurd

illiam S. Flad Police Demison Jede Vanaman wa E, Hill VA Kichter n & Mal m Hanny N. Fukin ann le Harris Garl Varis h. Varaska infan Feldmiller Johnes W. Kruazos G. A. No Blut Enel Edga Jim Scriben Mary B. Smith Sally Hotchkys Pairl Berkman Sentand N' Hot it lever Jul Kacher 1 Bhagwati Poddar Frank & Tarantine

IN ATTENDANCE CONT'D.:

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YOUNGSTOWN STATE UNIVERSITY

YOUNGSTOWN, OHIO 44503

April 8, 1971

Dr. Albert L. Pugsley, President Youngstown State University Youngstown, Ohio 44503

Dear Dr. Pugsley:

CONGRATULATIONS!

The Youngstown State University Senate wishes to congratulate you on your election as President of the North Central Association of Colleges and Secondary Schools.

This is a very high honor, not only to you as an esteemed educator, but also to Youngstown State University, and the University Community as well.

The Senate extends BEST WISHES to you in your term of office.

Vera Jenkins

Vera Jenkins SECRETARY OF THE SENATE

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	I	NTER-OFFICE	CORRESPONDENCE	for your infe		
ТО	Vice-president C	offelt		DATE 4/16/71		
FROM	J. A. Scriven)- ·				
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SUBJEC	T SENATE STAN	DING COMMIT	TEE RECOMMENDATIO	NS FOR 1971–72		

In the event there is a discussion of Senate Standing Committees during my absence, may I submit the following recommendations for inclusion in next year's Committees:

A-3 A-3a B-2 B-3	Academic Affairs – J. A. Scriven, Dean of Admissions and Records Admission Policy Subcommittee – William Livosky, Director of Admissions Calendar and Coordination Committee – Robert Tufts, Assistant Registrar Computer Committee – Wealthie Prince, Coordinator of Student Data Services					
B-5a	International Students Subcommittee - Walter Rusnak, Assistant Director of Admissions					
B -7	University Research Council - Mary B. Smith, Registrar					
B-10	Student Academic Guidance and Registration - Robert Tufts, Assistant Registra William Livosky, Director of					
	Admissions					
B-11	Council on Continuing Education - William Countryman, Assistant to the Registrar					
	William Livosky, Director of Admissions					
B-12	Committee on Student Development - William Livosky, Director of Admissions					
C-l	Academic Deans' Council - J. A. Scriven, Dean of Admissions and Records					
C-2	Administrative Council - J. A. Scriven, Dean of Admissions and Records					
C-5	Committee on Management and Control of Physical Facilities - Robert Tufts,					
	Assistant Registrar					
C-6	Residence Classification Board - J. A. Scriven, Dean of Admissions and					
	Records					
C-13	Catalog Committee - Mary B. Smith, Registrar					
C-15	Honors Day Committee - Bernice Brownlee, Recorder					
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The above recommendations will help to spread, somewhat, the responsibilities and will give this area a voice where it is felt a voice should be. I assume that all assignments would be ex-officio.

RECEIVED

APR 1 9 1971

VICE PROJENT ADMINISTRATION